2023 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# P24291

Entity Name: DILLARD'S, INC.

Apr 13, 2023 Secretary of State 9022843567CC

FILED

Current Principal Place of Business:

1600 CANTRELL ROAD LITTLE ROCK, AR 72201

Current Mailing Address:

1600 CANTRELL ROAD LITTLE ROCK, AR 72201

FEI Number: 71-0388071 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

Officer/Director Detail:

Title CEO Title PRES

NameDILLARD, WILLIAM, IINameDILLARD, ALEXAddress1600 CANTRELL RDAddress1600 CANTRELL RD.City-State-Zip:LITTLE ROCK ARCity-State-Zip:LITTLE ROCK AR

Title VP Title SENIOR VICE PRESIDENT

NameDILLARD, MIKENameWATTS, PHILLIP RAddress1600 CANTRELL RDAddress1600 CANTRELL ROADCity-State-Zip:LITTLE ROCK ARCity-State-Zip:LITTLE ROCK AR 72201

Title SENIOR VICE PRESIDENT Title EXECUTIVE VICE PRESIDENT

Name JOHNSON, CHRISTOPHER B. Name MATHENY, DRUE

Address 1600 CANTRELL ROAD Address 2401 NORTH BEACH ST

City-State-Zip: LITTLE ROCK AR 72201 City-State-Zip: FORT WORTH TX 76111

Title VICE Title VICE

PRESIDENT/SECRETARY/GENERAL PRESIDENT/TREASURER/ASSISTANT

COUNSEL SECRETARY

NameWORLEY, DEANNameCARRASQUILLO, AMYAddress1600 CANTRELL ROADAddress1600 CANTRELL ROADCity-State-Zip:LITTLE ROCK AR 72201City-State-Zip:LITTLE ROCK AR 72201

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I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: PHILLIPS WATTS VICE PRESIDENT 04/13/2023

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued:

Title VICE PRESIDENT/ASSISTANT SECRETARY

Name DRAPER, MICHAEL
Address 1600 CANTRELL ROAD
City-State-Zip: LITTLE ROCK AR 72201

Title VP

Name BOLTE, TONY

Address 1600 CANTRELL ROAD

City-State-Zip: LITTLE ROCK AR 72201

Title DIRECTOR

Name CONNOR, ROBERT C

Address PO BOX 1541

City-State-Zip: LITTLE ROCK AR 72203

Title DIRECTOR

Name MORI, FRANK

Address 45 W. 45TH ST.

1402

City-State-Zip: NEW YORK NY 10036

Title DIRECTOR
Name WHITE, NICK

Address 81 CHAMPIONS BOULEVARD

City-State-Zip: ROGERS AR 72758

Title DIRECTOR
Name HOLMES, ROB

Address 2000 MCKINNEY AVE.

700

City-State-Zip: DALLAS TX 75201

Title VP

Name PRICE, MICHAEL

Address 1600 CANTRELL ROAD

City-State-Zip: LITTLE ROCK AR 72201

Title DIRECTOR

Name FREEMAN, JAMES

Address 1600 CANTRELL ROAD

City-State-Zip: LITTLE ROCK AR 72201

Title DIRECTOR

Name REYNIE, RUTLEDGE
Address 314 NORTH SPRING ST.
City-State-Zip: SEARCY AR 72143

Title DIRECTOR

Name STEPHENS, WARREN
Address 111 CENTER ST.

City-State-Zip: LITTLE ROCK AR 72201

Title DIRECTOR

Name HASTING, H LEE

Address 2701 W. ROOSEVELT RD. City-State-Zip: LITTLE ROCK AR 72201

Title DIRECTOR

Name MAHAFFY, DENISE
Address 1600 CANTRELL RD.
City-State-Zip: LITTLE ROCK AR 72201