

2021 FOREIGN PROFIT CORPORATION REINSTATEMENT

DOCUMENT# F18000004615

Entity Name: FLAIR AIRLINES LTD., INC.

Current Principal Place of Business:

4032 - 1000 AIRPORT ROAD
EDMONTON INTERNATIONAL AIRPORT
EDMONTON, AB T9E 0V3

Current Mailing Address:

4032 - 1000 AIRPORT ROAD
EDMONTON INTERNATIONAL AIRPORT
EDMONTON, AB T9E 0V3 CA

FEI Number: 98-1365005

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE: NICHOL MCCROY, ASSISTANT SECRETARY

09/16/2021

Electronic Signature of Registered Agent

Date

Officer/Director Detail :

Title C
Name HARDY, BILL
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title D
Name ARCINIEGAS, JUAN
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title D
Name PASKO, STEVE
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title D
Name PRESELEY, JERRY
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title P
Name JONES, STEPHEN
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title VP
Name KUNZ, MATT
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title D
Name SHEIKH, MUNEEZA
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title D
Name WANDER, JOSH
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Continues on page 2

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: ANDREW GRASBY

GC

09/16/2021

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued :

Title CFO
Name LEE, JOE
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title VP-HR
Name WILLIAMS, RICHARD
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title VP
Name BOROWSKI, GUY
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title CCO
Name LUND, GARTH
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title VP
Name RICHES, SARAH
Address 4032 - 1000 AIRPORT ROAD
City-State-Zip: EDMONTON AB T9E 0V3

Title GC
Name GRASBY, ANDREW
Address 4032 - 1000 AIRPORT ROAD
EDMONTON INTERNATIONAL
AIRPORT
City-State-Zip: EDMONTON AB T9E 0V3