above, or on an attachment with all other like empowered. SIGNATURE: DANIELLE LATOUCHE PARALEGAL AND BOARD OFFICE MANAGER

Electronic Signature of Signing Officer/Director Detail

DOCUMENT# F18000004615

Entity Name: FLAIR AIRLINES LTD., INC.

Current Principal Place of Business:

6543 - 1000 AIRPORT ROAD EDMONTON. ALBERTA T9E 0V3

Current Mailing Address:

6543 - 1000 AIRPORT ROAD EDMONTON, ALBERTA T9E 0V3 CA

FEI Number: 98-1365005

Name and Address of Current Registered Agent:

C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE	E: KAITY TOON, ASSISTANT SECRETARY			09/14/2023			
	Electronic Signature of Registered Agent			Date			
Officer/Director Detail :							
Title	CEO	Title	GENERAL COUNSEL				
Name	JONES, STEPHEN	Name	BREEDLOVE, W KENT				
Address	6543 - 1000 AIRPORT ROAD	Address	6543 - 1000 AIRPORT ROAD				
City-State-Zip:	EDMONTON ALBERTA T9E 0V3	City-State-Zip:	EDMONTON ALBERTA T9E 0V	3			
Title	CHIEF COMMERCIAL OFFICER	Title	CFO				
Name	LUND, GARTH	Name	LEE, JOE				
Address	6543 - 1000 AIRPORT ROAD	Address	6543 - 1000 AIRPORT ROAD				
City-State-Zip:	EDMONTON ALBERTA T9E 0V3	City-State-Zip:	EDMONTON ALBERTA T9E 0V	3			
Title	PARALEGAL AND BOARD OFFICE MANAGER	Title Name	DIRECTOR DUTON, ANTHONY				
Name	LATOUCHE, DANIELLE	Address	6543 - 1000 AIRPORT ROAD				
Address	6543 - 1000 AIRPORT ROAD	City-State-Zip:		3			
City-State-Zip:	EDMONTON ALBERTA T9E 0V3						
		Title	DIRECTOR				
Title	DIRECTOR	Name	JORDAN, BLAIR				
Name	HAYWOOD, JULIA	Address	6543 - 1000 AIRPORT ROAD				
Address	6543 - 1000 AIRPORT ROAD	City-State-Zip:	EDMONTON ALBERTA T9E 0V3	3			
City-State-Zip:	EDMONTON ALBERTA T9E 0V3	- •					

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears

Continues on page 2

Certificate of Status Desired: No

09/14/2023

FILED Sep 14, 2023 Secretary of State 3814722779CC

Officer/Director Detail Continued :

City-State-Zip: EDMONTON ALBERTA T9E 0V3

Title	DIRECTOR	Title	DIRECTOR
Name	OUAKNINE, DAVID	Name	OUAKNINE, DANIEL
Address	6543 - 1000 AIRPORT ROAD	Address	6543 - 1000 AIRPORT ROAD
City-State-Zip:	EDMONTON ALBERTA T9E 0V3	City-State-Zip:	EDMONTON ALBERTA T9E 0V3
		T '0.	
Title	DIRECTOR	Title	DIRECTOR
Name	PASKO, STEVE	Name	SHEIKH, MUNEEZA
Address	6543 - 1000 AIRPORT ROAD	Address	6543 - 1000 AIRPORT ROAD
City-State-Zip:	EDMONTON ALBERTA T9E 0V3	City-State-Zip:	EDMONTON ALBERTA T9E 0V3
Title	DIRECTOR		
Name	WANDER, JOSH		
Address	6543 - 1000 AIRPORT ROAD		