

**2021 FOREIGN PROFIT CORPORATION ANNUAL REPORT**

DOCUMENT# F04000000970

**Entity Name:** RUBY + ASSOCIATES, INC.**Current Principal Place of Business:**30300 TELEGRAPH ROAD  
SUITE 400  
BINGHAM FARMS, MI 48025**Current Mailing Address:**30300 TELEGRAPH ROAD  
SUITE 400  
BINGHAM FARMS, MI 48025 US**FEI Number:** 38-2555509**Certificate of Status Desired:** No**Name and Address of Current Registered Agent:**CORPORATION SERVICE COMPANY  
1201 HAYS STREET  
TALLAHASSEE, FL 32301 US*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.***SIGNATURE:**\_\_\_\_\_  
Electronic Signature of Registered Agent\_\_\_\_\_  
Date**Officer/Director Detail :**

Title	CHAIRMAN
Name	RUBY, DAVID I.
Address	30300 TELEGRAPH ROAD SUITE 400
City-State-Zip:	BINGHAM FARMS MI 48025

Title	PRESIDENT, SECRETARY
Name	RUBY, TRICIA S.
Address	30300 TELEGRAPH ROAD SUITE 400
City-State-Zip:	BINGHAM FARMS MI 48025

Title	VP
Name	BURT, BRUCE
Address	30300 TELEGRAPH ROAD SUITE 400
City-State-Zip:	BINGHAM FARMS MI 48025

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

**SIGNATURE:** TRICIA S. RUBY

PRESIDENT

04/21/2021

\_\_\_\_\_  
Electronic Signature of Signing Officer/Director Detail\_\_\_\_\_  
Date