

2023 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# F04000000970

Entity Name: RUBY + ASSOCIATES, INC.**Current Principal Place of Business:**30300 TELEGRAPH ROAD
SUITE 400
BINGHAM FARMS, MI 48025**Current Mailing Address:**30300 TELEGRAPH ROAD
SUITE 400
BINGHAM FARMS, MI 48025 US**FEI Number:** 38-2555509**Certificate of Status Desired:** No**Name and Address of Current Registered Agent:**CORPORATION SERVICE COMPANY
1201 HAYS STREET
TALLAHASSEE, FL 32301-2525 US*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.***SIGNATURE:**_____
Electronic Signature of Registered Agent_____
Date**Officer/Director Detail :**

Title	CHAIRMAN
Name	RUBY, DAVID I.
Address	30300 TELEGRAPH ROAD SUITE 400
City-State-Zip:	BINGHAM FARMS MI 48025
Title	VP
Name	BURT, BRUCE
Address	30300 TELEGRAPH ROAD SUITE 400
City-State-Zip:	BINGHAM FARMS MI 48025

Title	CEO, PRESIDENT, SECRETARY, TREASURER
Name	RUBY, TRICIA S.
Address	30300 TELEGRAPH ROAD SUITE 400
City-State-Zip:	BINGHAM FARMS MI 48025

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: TRICIA S. RUBY**PRESIDENT****03/29/2023**_____
Electronic Signature of Signing Officer/Director Detail_____
Date