

**2017 FOREIGN PROFIT CORPORATION ANNUAL REPORT**

DOCUMENT# 815654

Entity Name: ECOLAB INC.

**Current Principal Place of Business:**

1 ECOLAB PLACE  
ST. PAUL, MN 55102

**Current Mailing Address:**

ASSISTANT SECRETARY  
1 ECOLAB PLACE  
ST. PAUL, MN 55102 US

FEI Number: 41-0231510

Certificate of Status Desired: Yes

**Name and Address of Current Registered Agent:**

CT CORPORATION SYSTEM  
1200 S. PINE ISLAND ROAD  
PLANTATION, FL 33324 US

*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.*

**SIGNATURE:**

Electronic Signature of Registered Agent

Date

**Officer/Director Detail :**

Title SENIOR VICE PRESIDENT AND CONTROLLER  
Name HUGHES, BRYAN  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title ASSISTANT SECRETARY  
Name DUVICK, DAVID  
Address 1 ECOLAB PLACE  
City-State-Zip: ST. PAUL MN 55102

Title CFO  
Name SCHMECHEL, DANIEL  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title CHAIRMAN OF THE BOARD AND CHIEF EXECUTIVE OFFICER  
Name BAKER, DOUGLAS  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND PRESIDENT - REGIONS  
Name BECK, CHRISTOPHE  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND CHIEF TECHNICAL OFFICER  
Name BERGER, LARRY  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND CHIEF SUPPLY CHAIN OFFICER  
Name BLANCO, ALEX  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND PRESIDENT - EUROPE  
Name BROWN, DARRELL  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

**Continues on page 2**

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

SIGNATURE: DAVID F. DUVICK

ASSISTANT SECRETARY 04/17/2017

Electronic Signature of Signing Officer/Director Detail

Date

**Officer/Director Detail Continued :**

Title SENIOR VICE PRESIDENT - CORPORATE DEVELOPMENT  
Name BUSCH, ANGELA  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND PRESIDENT - GLOBAL INSTITUTIONAL  
Name HICKEY, MICHAEL  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT - HUMAN RESOURCES  
Name MARSH, LAURIE  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title VICE PRESIDENT - TAX  
Name MCNAMARA, JUDY  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND PRESIDENT - NALCO CHAMPION  
Name TAYLOR, STEPHEN  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title ASSISTANT SECRETARY  
Name HERZOG, THEODORE  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name BILLER, LES  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name CHAZEN, STEPHEN  
Address 370 WABASHA STREET NORTH  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name HIGGINS, ARTHUR  
Address 370 WABASHA STREET NORTH  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name LEVIN, JERRY  
Address 370 WABASHA STREET NORTH  
City-State-Zip: SAINT PAUL MN 55102

Title PRESIDENT AND CHIEF OPERATING OFFICER  
Name HANDLEY, THOMAS  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND PRESIDENT - GLOBAL SERVICES AND SPECIALTY  
Name INCHAUSTEGUI, ROBERTO  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND CHIEF INFORMATION OFFICER  
Name MCCUTCHEON, STEWART  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND PRESIDENT - GLOBAL WATER AND PROCESS SERVICES  
Name MULHERE, TIMOTHY  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND PRESIDENT - GLOBAL FOOD & BEVERAGE  
Name WYANT, JILL  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name BECK, BARBARA  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name CASALE, CARL  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name GRUNDHOFER, JERRY  
Address 370 WABASHA STREET NORTH  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name LARSON, MICHAEL  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name REICH, VICTORIA  
Address 1 ECOLAB PLACE

Title DIRECTOR  
Name VAUTRINOT, SUZANNE  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title SENIOR VICE PRESIDENT - GLOBAL MARKETING  
AND COMMUNICATIONS  
Name SIMERMEYER, ELIZABETH  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name ETTINGER, JEFFREY M.  
Address 1 ECOLAB PLACE  
City-State-Zip: ST. PAUL MN 55102

Title SECRETARY  
Name MCCORMICK, MICHAEL  
Address 1 ECOLAB PLACE  
City-State-Zip: ST. PAUL MN 55102

Title ASST. TREASURER  
Name BETTMANN, KRISTEN L  
Address ASSISTANT SECRETARY  
1 ECOLAB PLACE  
City-State-Zip: ST. PAUL MN 55102

City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name ZILLMER, JOHN  
Address 1 ECOLAB PLACE  
City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR  
Name MCKIBBEN, TRACY B  
Address 1 ECOLAB PLACE  
City-State-Zip: ST. PAUL MN 55102

Title DIRECTOR  
Name MACLENNAN, DAVID W.  
Address 1 ECOLAB PLACE  
City-State-Zip: ST. PAUL MN 55102

Title ASST. TREASURER  
Name STROBEL, THOMAS E  
Address 1 ECOLAB PLACE  
City-State-Zip: ST. PAUL MN 55102