2018 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# 815654

Entity Name: ECOLAB INC.

Mar 12, 2018 Secretary of State CC7854872091

FILED

Current Principal Place of Business:

1 ECOLAB PLACE ST. PAUL. MN 55102

Current Mailing Address:

ASSISTANT SECRETARY 1 ECOLAB PLACE ST. PAUL. MN 55102 US

FEI Number: 41-0231510 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

Officer/Director Detail:

Title ASSISTANT SECRETARY Title CFO

NameDUVICK, DAVIDNameSCHMECHEL, DANIELAddress1 ECOLAB PLACEAddress1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

Title CHAIRMAN OF THE BOARD AND Title EXECUTIVE VICE PRESIDENT AND

CHIEF EXECUTIVE OFFICER PRESIDENT - REGIONS

NameBAKER, DOUGLASNameBECK, CHRISTOPHEAddress1 ECOLAB PLACEAddress1 ECOLAB PLACE

City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND Title EXECUTIVE VICE PRESIDENT AND

CHIEF TECHNICAL OFFICER CHIEF SUPPLY CHAIN OFFICER

NameBERGER, LARRYNameBLANCO, ALEXAddress1 ECOLAB PLACEAddress1 ECOLAB PLACE

City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

Title EXECUTIVE VICE PRESIDENT AND Title SENIOR VICE PRESIDENT -

PRESIDENT - EUROPE CORPORATE DEVELOPMENT

PROMAN DARRELL Name BUSCH, ANGELA

Name BROWN, DARRELL Name BUSCH, ANGELA

Address 1 ECOLAB PLACE Address 1 ECOLAB PLACE

City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102

Continues on page 2

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: DAVID F. DUVICK ASSISTANT SECRETARY 03/12/2018

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued : Title **EXECUTIVE VICE PRESIDENT AND** PRESIDENT - GLOBAL Title PRESIDENT AND CHIEF OPERATING OFFICER INSTITUTIONAL HICKEY, MICHAEL Name Name HANDLEY, THOMAS 1 ECOLAB PLACE Address 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 Title **EXECUTIVE VICE PRESIDENT -**Title EXECUTIVE VICE PRESIDENT AND PRESIDENT -**HUMAN RESOURCES** GLOBAL SERVICES AND SPECIALTY Name MARSH, LAURIE Name INCHAUSTEGUI, ROBERTO Address 1 ECOLAB PLACE 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 **VICE PRESIDENT - TAX** Title EXECUTIVE VICE PRESIDENT AND CHIEF Title INFORMATION OFFICER Name MCNAMARA, JUDY Name ARCALGUD, ANIL Address 1 ECOLAB PLACE 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 EXECUTIVE VICE PRESIDENT AND Title PRESIDENT - NALCO CHAMPION Title **EXECUTIVE VICE PRESIDENT AND PRESIDENT -**GLOBAL WATER AND PROCESS SERVICES Name TAYLOR, STEPHEN Name MULHERE, TIMOTHY 1 ECOLAB PLACE Address 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 City-State-Zip: SAINT PAUL MN 55102 Title ASSISTANT SECRETARY **EXECUTIVE VICE PRESIDENT AND PRESIDENT -**Title Name HERZOG, THEODORE GLOBAL FOOD & BEVERAGE Address 1 ECOLAB PLACE Name WYANT, JILL City-State-Zip: SAINT PAUL MN 55102 1 ECOLAB PLACE Address City-State-Zip: SAINT PAUL MN 55102 Title DIRECTOR Name BILLER, LES Title DIRECTOR Address 1 ECOLAB PLACE Name BECK, BARBARA SAINT PAUL MN 55102 City-State-Zip: Address 1 ECOLAB PLACE City-State-Zip: SAINT PAUL MN 55102 Title DIRECTOR Name CHAZEN, STEPHEN Title DIRECTOR 370 WABASHA STREET NORTH Address CASALE, CARL Name City-State-Zip: SAINT PAUL MN 55102 Address 1 ECOLAB PLACE Title DIRECTOR City-State-Zip: SAINT PAUL MN 55102 LARSON, MICHAEL Name Title DIRECTOR Address 1 ECOLAB PLACE Name HIGGINS, ARTHUR City-State-Zip: SAINT PAUL MN 55102 370 WABASHA STREET NORTH Address Title City-State-Zip: SAINT PAUL MN 55102 DIRECTOR REICH, VICTORIA Name Title DIRECTOR 1 ECOLAB PLACE Address LEVIN, JERRY Name City-State-Zip: SAINT PAUL MN 55102 Address 370 WABASHA STREET NORTH Title DIRECTOR City-State-Zip: SAINT PAUL MN 55102 Name ZILLMER, JOHN Title DIRECTOR Address 1 ECOLAB PLACE

City-State-Zip:

Title

SAINT PAUL MN 55102

DIRECTOR

Name

Address

City-State-Zip:

VAUTRINOT, SUZANNE

SAINT PAUL MN 55102

1 ECOLAB PLACE

Title SENIOR VICE PRESIDENT - GLOBAL MARKETING

AND COMMUNICATIONS

Name SIMERMEYER, ELIZABETH

Address 1 ECOLAB PLACE

City-State-Zip: SAINT PAUL MN 55102

Title DIRECTOR

Name ETTINGER, JEFFREY M.

Address 1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102

Title SECRETARY

Name MCCORMICK, MICHAEL

Address 1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102

Title ASST. TREASURER

Name BETTMANN, KRISTEN L

Address ASSISTANT SECRETARY

1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102

Name MCKIBBEN, TRACY B
Address 1 ECOLAB PLACE
City-State-Zip: ST. PAUL MN 55102

Title DIRECTOR

Name MACLENNAN, DAVID W.

Address 1 ECOLAB PLACE
City-State-Zip: ST. PAUL MN 55102

Title ASST. TREASURER

Name STROBEL, THOMAS E

Address 1 ECOLAB PLACE

City-State-Zip: ST. PAUL MN 55102