

2021 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# 804936

Entity Name: ARMSTRONG WORLD INDUSTRIES, INC.**Current Principal Place of Business:**2500 COLUMBIA AVENUE
LANCASTER, PA 17603**Current Mailing Address:**PO BOX 3001
LANCASTER, PA 17604 US**FEI Number:** 23-0366390**Certificate of Status Desired:** No**Name and Address of Current Registered Agent:**CORPORATION SERVICE COMPANY
1201 HAYS STREET
TALLAHASSEE, FL 32301 US*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.***SIGNATURE:**

Electronic Signature of Registered Agent

Date

Officer/Director Detail :

Title SVP, GENERAL COUNSEL,
SECRETARY
Name HERSHEY, MARK A
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title ASST. SECRETARY
Name THAM, BRYAN Y.M.
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title SVP
Name ROMANO, ELLEN R
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name ROBERTS, JOHN J
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title CFO, SVP
Name MACNEAL, BRIAN L
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name THOMAS, CHERYL T
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name MELVILLE, JAMES C
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name MCWILLIAMS, LARRY S
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

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I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: BRYAN Y.M. THAM**ANNUAL REPORT SIGNER** 04/21/2021

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued :

Title DIRECTOR
Name TEMPLIN, ROY W
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name HUANG, TAO
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name ASKREN, STANLEY A.
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name SHURTS, WAYNE R.
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title VP, CONTROLLER
Name MCNAMARA, STEPHEN F
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR, PRESIDENT, CEO
Name GRIZZLE, VICTOR D
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603

Title DIRECTOR
Name LOUGHRAN, BARBARA L.
Address 2500 COLUMBIA AVENUE
City-State-Zip: LANCASTER PA 17603