2023 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# M21000014463

Entity Name: MILL ROAD CAPITAL MANAGEMENT LLC

LIMITY HAME. WILL NOAD OAI TIAL WANAGEWEN

Current Principal Place of Business:

382 GREENWICH AVE, SUITE ONE GREENWICH. CT 06830

Current Mailing Address:

382 GREENWICH AVE, SUITE ONE GREENWICH, CT 06830 US

FEI Number: NOT APPLICABLE Certificate of Status Desired: No

Name and Address of Current Registered Agent:

C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

FILED Feb 27, 2023

Secretary of State

4983047668CC

Authorized Person(s) Detail:

Title MEMBER Title MEMBER

Name LYNCH, THOMAS Name JACOBS, JUSTIN

Address 382 GREENWICH AVE, SUITE ONE Address 508 W 24TH STREET

APT 4S

City-State-Zip: GREENWICH CT 06830

City-State-Zip: NEW YORK NY 10011

Title MEMEBER

Name SCHARFMAN, SCOTT

Address 18 BROYN RD

City-State-Zip: OLD GREENWICH CT 06870

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JUSTIN JACOBS

MANAGING MEMBER

02/27/2023