

**2023 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT**

DOCUMENT# M19000007216

**Entity Name:** UPS INSTRUMENT & ELECTRICAL SERVICES, LLC,

**Current Principal Place of Business:**

4460 HIGHWAY 225 STE 180  
DEER PARK, TX 77536

**Current Mailing Address:**

4460 HIGHWAY 225 STE 180  
DEER PARK, TX 77536 US

**FEI Number: 83-4660794**

**Certificate of Status Desired: No**

**Name and Address of Current Registered Agent:**

CAPITOL CORPORATE SERVICES, INC.  
515 EAST PARK AVENUE  
2ND FL  
TALLAHASSEE, FL 32301 US

*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.*

**SIGNATURE:**

\_\_\_\_\_  
Electronic Signature of Registered Agent

\_\_\_\_\_  
Date

**Authorized Person(s) Detail :**

Title           MANAGER  
Name           JONES, BRADLEY  
Address        4460 HIGHWAY 225 STE 180  
City-State-Zip: DEER PARK TX 77536

Title           MANAGER  
Name           JONES, STEWART  
Address        4460 HIGHWAY 225 STE 180  
City-State-Zip: DEER PARK TX 77536

Title           MANAGER  
Name           BUSBEE, REAGAN  
Address        4460 HIGHWAY 225 STE 180  
City-State-Zip: DEER PARK TX 77536

Title           CFO  
Name           HAYGOOD, DEANA  
Address        4460 HIGHWAY 225 STE 180  
City-State-Zip: DEER PARK TX 77536

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

**SIGNATURE: DEANA HAYGOOD**

**CFO**

**04/26/2023**

\_\_\_\_\_  
Electronic Signature of Signing Authorized Person(s) Detail

\_\_\_\_\_  
Date