

2023 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# M19000007216

Entity Name: UPS INSTRUMENT & ELECTRICAL SERVICES, LLC,

Current Principal Place of Business:

4460 HIGHWAY 225 STE 180
DEER PARK, TX 77536

Current Mailing Address:

4460 HIGHWAY 225 STE 180
DEER PARK, TX 77536 US

FEI Number: 83-4660794

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CAPITOL CORPORATE SERVICES, INC.
515 EAST PARK AVENUE
2ND FL
TALLAHASSEE, FL 32301 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

Authorized Person(s) Detail :

Title MANAGER
Name JONES, BRADLEY
Address 4460 HIGHWAY 225 STE 180
City-State-Zip: DEER PARK TX 77536

Title MANAGER
Name JONES, STEWART
Address 4460 HIGHWAY 225 STE 180
City-State-Zip: DEER PARK TX 77536

Title MANAGER
Name BUSBEE, REAGAN
Address 4460 HIGHWAY 225 STE 180
City-State-Zip: DEER PARK TX 77536

Title CFO
Name HAYGOOD, DEANA
Address 4460 HIGHWAY 225 STE 180
City-State-Zip: DEER PARK TX 77536

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: DEANA HAYGOOD

CFO

04/26/2023

Electronic Signature of Signing Authorized Person(s) Detail

Date