2023 FLORIDA LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# L21000270552

Entity Name: OAR AND IRON MANAGEMENT LLC

Current Principal Place of Business:

5407 UNIVERSITY PARKWAY BRADENTON, FL 34201

Current Mailing Address:

4 LAN DRIVE

WESTFORD, MA 01886 US

FEI Number: NOT APPLICABLE Certificate of Status Desired: No

Name and Address of Current Registered Agent:

FOUR RIVERS LAW FIRM PLLC 400 N. ASHLEY DRIVE 1720 TAMPA, FL 33602 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

FILED Mar 27, 2023

Secretary of State

6294377534CC

Authorized Person(s) Detail:

Title MGR

WALKER, ROBERT A Name

Address 4 LAN DRIVE

City-State-Zip: WESTFORD MA 01886

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

MANAGER

SIGNATURE: ROBERT A. WALKER