

2023 FLORIDA LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# L11000057672

Entity Name: ASSOCIATION CAPITAL RESOURCES, LLC

Current Principal Place of Business:

12425 RACE TRACK RD
SUITE 100
TAMPA, FL 33626

Current Mailing Address:

12425 RACE TRACK RD
SUITE 100
TAMPA, FL 33626 US

FEI Number: 45-2313493

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CORPORATION SERVICE COMPANY
1201 HAYS ST
SUITE 100
TALLAHASSEE, FL 32301 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE: C. JAE HEINBERG

01/12/2023

Electronic Signature of Registered Agent

Date

Authorized Person(s) Detail :

Title	MGR	Title	MANAGING MEMBER
Name	ASSOCIATION CAPITAL RESOURCES MANAGEMENT, LLC	Name	HEINBERG, C JAE
Address	12425 RACE TRACK RD SUITE 100	Address	12425 RACE TRACK RD SUITE 100
City-State-Zip:	TAMPA FL 33626	City-State-Zip:	TAMPA FL 33626

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JAE C. HEINBERG

MANAGING MEMBER

01/12/2023

Electronic Signature of Signing Authorized Person(s) Detail

Date