2023 FLORIDA LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# L04000089469

Entity Name: SALEM STRATEGIES, LLC

Current Principal Place of Business:

101 E. KENNEDY BLVD SUITE 3220 TAMPA FL 33602 FILED Apr 28, 2023 Secretary of State 5647303980CC

Current Mailing Address:

PO BOX 3031

TAMPA FL 33601 US

FEI Number: NOT APPLICABLE

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

LANG, HEATHER M ESQ. 101 E. KENNEDY BLVD SUITE 3220 TAMPA FL 33602 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE: HEATHER M LANG 04/28/2023

Electronic Signature of Registered Agent

Date

Authorized Person(s) Detail:

Title AMBR

Name SALEM, RICHARD J

Address 101 E. KENNEDY BLVD, SUITE 3220

City-State-Zip: TAMPA FL 33602

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

Electronic Signature of Signing Authorized Person(s) Detail