2023 FLORIDA LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# L01000000331

Entity Name: CLARK & ASSOCIATES, L.C.

Current Principal Place of Business:

360 N BABCOCK SUITE 101

MELBOURNE, FL 32935

Current Mailing Address:

360 N BABCOCK SUITE 101

MELBOURNE, FL 32935 US

FEI Number: 59-3481074 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CLARK, COY A 360 N BABCOCK SUITE 101

MELBOURNE, FL 32935 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

FILED Mar 16, 2023

Secretary of State

7419173179CC

Authorized Person(s) Detail:

Title MGR Title MGR

CLARK, COY A CLARK, TABITHA A Name Name 360 N BABCOCK 360 N BABCOCK Address Address

SUITE 101 SUITE 101

City-State-Zip: MELBOURNE FL 32935 City-State-Zip: MELBOURNE FL 32935

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.