

2021 FLORIDA PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# P05000118482

Entity Name: CLARK & ASSOCIATES CONTRACTING, INC.

Current Principal Place of Business:

5401 S. KIRKMAN ROAD
SUITE 310
ORLANDO, FL 32819

Current Mailing Address:

5401 S. KIRKMAN ROAD
SUITE 310
ORLANDO, FL 32819 US

FEI Number: 20-3369820

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

ARAUJO, CARLOS F
5401 S. KIRKMAN ROAD
SUITE 310
ORLANDO, FL 32819 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE: CARLOS F. ARAUJO

01/29/2021

Electronic Signature of Registered Agent

Date

Officer/Director Detail :

Title PRESIDENT, CEO, SECRETARY,
TREASURER
Name ARAUJO, CARLOS F
Address 5401 S. KIRKMAN ROAD
SUITE 310
City-State-Zip: ORLANDO FL 32819

Title VICE PRESIDENT, OFFICER
Name CLARK, JOHN N
Address 5401 S. KIRKMAN ROAD
SUITE 310
City-State-Zip: ORLANDO FL 32819

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: CARLOS ARAUJO

PRESIDENT

01/29/2021

Electronic Signature of Signing Officer/Director Detail

Date