2025 FLORIDA PROFIT CORPORATION AMENDED ANNUAL REPORT

DOCUMENT# 232797

Entity Name: ALICO, INC.

FILED Sep 15, 2025 Secretary of State 8447536280CC

Current Principal Place of Business:

10070 DANIELS INTERSTATE COURT

SUITE 200

FT. MYERS, FL 33913

Current Mailing Address:

10070 DANIELS INTERSTATE COURT

SUITE 200

FT. MYERS, FL 33913 US

FEI Number: 59-0906081 Certificate of Status Desired: No

Name and Address of Current Registered Agent:

TK REGISTERED AGENT, INC. 101 E. KENNEDY BOULEVARD SUITE 2700 TAMPA, FL 33602 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

City-State-Zip:

Name

Electronic Signature of Registered Agent Date

Officer/Director Detail:

Title PRESIDENT, CEO, DIRECTOR Title DIRECTOR

Name KIERNAN, JOHN E Name SLACK, HENRY R.

Address 10070 DANIELS INTERSTATE COURT Address 10070 DANIELS INTERSTATE COURT

SUITE 200 SUITE 200

FT. MYERS FL 33913 City-State-Zip: FT. MYERS FL 33913

Title DIRECTOR Title DIRECTOR

Name BROKAW, GEORGE R Name FISHMAN, BENJAMIN

Address 10070 DANIELS INTERSTATE COURT Address 10070 DANIELS INTERSTATE COURT

SUITE 200

City-State-Zip: FT. MYERS FL 33913 City-State-Zip: FT. MYERS FL 33913

Title DIRECTOR Title CFO

Name KRUSEN, ANDREW JR. Name HEINE, BRADLEY

Address 10070 DANIELS INTERSTATE COURT Address 10070 DANIELS INTERSTATE COURT

SUITE 200 STE 200

City-State-Zip: FT. MYERS FL 33913 City-State-Zip: FT MYERS FL 33913

Title DIRECTOR Title DIRECTOR, CHAIRMAN OF THE

PURSE, TOBY K.

Name PUTNAM, ADAM
Address 10070 DANIELS INTERSTATE COURT

SUITE 200 Address 10070 DANIELS INTERSTATE COURT

City-State-Zip: FT. MYERS FL 33913

City-State-Zip: FT. MYERS FL 33913

SUITE 200

Only State Zip. 11. WITERO 12 00010

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I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JOHN E. KIERNAN PRESIDENT 09/15/2025

Officer/Director Detail Continued:

Title CHIEF INFORMATION OFFICER Title DIRECTOR

Name SAMPEL, JAMES Name ENGLISH, KATHERINE

Address 10070 DANIELS INTERSTATE COURT Address 10070 DANIELS INTERSTATE COURT

SUITE 200 SUITE 200

City-State-Zip: FT. MYERS FL 33913 City-State-Zip: FORT MYERS FL 33913

Title EXECUTIVE VICE PRESIDENT OF REAL ESTATE TITLE CORPORATE SECRETARY

Name HUTCHCRAFT, MITCHEL A. Name MOLINA, MARY E

Address 10070 DANIELS INTERSTATE CT Address 10070 DANIELS INTERSTATE CT

STE 200 SUITE 200

City-State-Zip: FORT MYERS FL 33913 City-State-Zip: FORT MYERS FL 33913