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FLORIDA PROFIT CORPORATION OR P.A.  
REDLAND PALMS HAMMOCK, INC.

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ARTICLES OF INCORPORATION  
OF  
REDLAND PALMS HAMMOCK, INC.

ARTICLE I - NAME AND ADDRESS

The name of this corporation is REDLAND PALMS HAMMOCK, INC. The street address for the corporation is 21001 S.W. 167 Avenue, Miami, Florida 33187.

ARTICLE II CORPORATE EXISTENCE

The existence of this corporation shall commence on the day of filing; provided that if such day not be authorized under law, then on the earliest day allowable pursuant to Florida law for the commencement of corporate existence. The duration of the corporation shall be perpetual.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business as provided by Florida Statutes, Chapter 607, Florida Business Corporation Act, as it exists on the date hereof or as it may hereafter be amended.

ARTICLE IV - CAPITAL STOCK

The aggregate number of shares which this corporation shall have authority to issue is One Hundred (100) shares of common stock, all of which are to have a par value of Ten Dollars (\$10.00).

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The name and address of the initial registered agent of this corporation is Neal L. Sandberg. The street address of the initial principal office for the initial registered agent is 2650 Biscayne Boulevard, Miami, Florida, 33137.

#### ARTICLE VI - COMMENCEMENT

This corporation shall commence on the date on which these Articles of Incorporation are filed with the Secretary of State.

#### ARTICLE VII - INITIAL BOARD OF DIRECTORS

The initial Board of Directors of this corporation shall be comprised of:

1. Timothy J. Hodgins  
Address: 21001 SW 167 Avenue, Miami, Florida 33187.
2. Ricardo Collazo  
Address: 21001 SW 167 Avenue, Miami, Florida 33187.
3. Jorge Camaraza  
Address: 21001 SW 167 Avenue, Miami, Florida 33187.
4. Manuel Rodriguez-Fiol  
Address: 21001 SW 167 Avenue, Miami, Florida 33187.

The number of directors may be either increased or decreased from time to time as provided by in the By-Laws of this corporation, but shall never be less than one.

#### ARTICLE VIII - INCORPORATOR

The name and address of the person signing these Articles of Incorporation is Neal L. Sandberg, 2650 Biscayne Boulevard, Miami, Florida 33137, and the name and address of the person signing these Articles of Incorporation as Registered Agent is Neal L. Sandberg, 2650 Biscayne Boulevard, Miami, Florida 33137.

#### ARTICLE IX - BY-LAWS

The power to alter, amend or repeal By-Laws shall be vested in each of the Board of Directors and the shareholders of this corporation.

ARTICLE X - INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officer or director of this corporation, to the fullest extent permitted by law.

ARTICLE XI - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this 14 day of January, 2004.

  
\_\_\_\_\_  
Neal L. Sandberg  
Incorporator

**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of sections 607.0501, Florida Statutes, the below named corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office, registered agent, in the State of Florida.

1. The name of the corporation is REDLAND PALMS HAMMOCK, INC.
2. The name and address of the registered agent and office is:

Neal L. Sandberg  
 Simon, Schindler & Sandberg, LLP  
 2650 Biscayne Boulevard  
 Miami, Florida 33137

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

  
 \_\_\_\_\_  
 Neal L. Sandberg  
 Registered Agent

Date: 1/14/04

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