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Florida Department of State

Division of Corporations

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To:

Division of Corporations
Fax Number : (850)205-0381

From:

Account Name : JORGE GAVIRIA
Account Number : I20000000245
Phone : (305) 666-8844
Fax Number : (305) 667-7004

01 AUG 21 AM 11:07
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA PROFIT CORPORATION OR P.A.

PILOTO MUSIC PUBLISHER, CORP. (4)

B. McKnight AUG 21 2001

audit no.h01000091771 5

ARTICLES OF INCORPORATION
OF
PILOTO MUSIC PUBLISHER, CORP.

In compliance with the requirements of the Florida Statute Chapter 607, the undersigned, being a natural person, does hereby act as an incorporator in adopting and filing the following Articles of Incorporation for the purpose of organizing a business corporation.

ARTICLE I

The name of the corporation is PILOTO MUSIC PUBLISHER, CORP.

ARTICLE II

The mailing address of the corporation is:
12500 SW 22 TERR., MIAMI, FLORIDA 33175

ARTICLE III

The maximum number of shares this corporation is authorized to issue is ONE HUNDRED (100), all of which shall be common shares. All common shares shall be identical with each other in every respect and the holders thereof shall be entitled to one vote for each share upon all matters on which shareholders have the right to vote.

ARTICLE IV

The purpose of this corporation shall be to engage in publishing and promoting music business and any other general purpose authorized by Florida Statutes Chapter 607.

ARTICLE V

The initial street address of the corporation's principal office 12500 SW ²² Terr, Miami, Florida 33175.

The Registered Agent for the corporation is:

Jorge Gaviria
9769 S. Dixie Hwy. No. 101
Miami, Fl. 33156

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ARTICLE VI

The initial Board of Directors shall consist of two members. The names and addresses who will serve on the initial

Board of Directors are:

Jorge Luis Piloto
Zoraida M. Guzman

ARTICLE VII

The names and addresses of the persons signing these Articles of Incorporation are:

<u>NAME</u>	<u>ADDRESS</u>
Jorge Luis Piloto	12500 SW 22 Terr. Miami, Florida 33175

ARTICLE VIII

The corporation shall indemnify its directors, officers, employees, and agents to the fullest extent permitted by law.

ARTICLE IX

PREEMPTIVE RIGHT

Each shareholder of this corporation shall have the first right to purchase shares (and securities convertible into shares) of any class, kind or series of stock in this corporation that may, from time to time, be issued (whether or not presently authorized), including shares from the treasury of this corporation, in the ratio that the number of shares equals at the time of issue bears the total number of shares outstanding, exclusive of treasury shares. This right shall be deemed waived by any shareholder who does not exercise it and pay for the shares preempted within thirty (30) days of receipt of a notice in writing from the corporation, stating the prices, terms and conditions of the issue of the shares, and inviting him to exercise his preemptive rights. The right may also be waived by affirmative written waive submitted by the shareholder to the corporation within thirty (30) days of receipt of notice from the corporation.

ARTICLE X

MEETING BY CONFERENCE TELEPHONE

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Members of the Board of Directors may participate in special, regular, or annual meetings of the Board of Directors by means of conference telephone or similar communications equipment as provided by Florida Statute 607.0820(4).

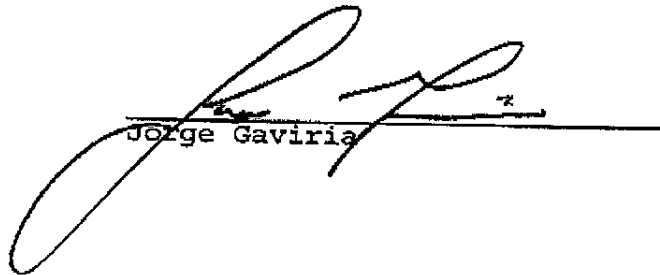
IN WITNESS WHEREOF, the undersigned incorporators have executed these Articles of Incorporation this August 13, 2001.



Jorge Luis Piloto

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for PILOTO MUSIC PUBLISHER, CORP. as designated in the Articles of Incorporation, the undersigned is familiar with and accepts the obligations of that position pursuant to Florida Statute 607.0501(3).



Jorge Gaviria

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