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Feb 20 1997 8:00am
Secretary of State

PROFIT
CORPORATION
ANNUAL REPORT
1997



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # S51596 (2)

1. Corporation Name
RYDER AUTOMOTIVE OPERATIONS, INC.

Principal Place of Business
3600 NW 82ND AVENUE
MIAMI FL 33166

Mailing Address
3600 NW 82ND AVENUE
MIAMI FL 33166-6623



3. Date Incorporated or Qualified 05/09/1991	3a. Date of Last Report 02/22/1996
4. FEI Number 58-1953041	Applied For Not Applicable
5. Certificate of Status Desired <input type="checkbox"/>	\$8.75 Additional Fee Required
6. Election Campaign Financing Trust Fund Contribution <input type="checkbox"/>	\$5.00 May Be Added to Fees
8. This corporation has liability for intangible tax under s. 199.032, Florida Statutes <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	

2. Principal Place of Business	2a. Mailing Address
21 State, Apt. #, etc.	26 Suite, Apt. #, etc.
22 City & State	27 City & State
23 Zip	28 Country
24	29

9. Name and Address of Current Registered Agent HERRON, JAMES M 3600 N.W. 82 AVE. MIAMI FL 33166	10. Name and Address of New Registered Agent
81 Name	
82 Street Address (P.O. Box Number is Not Acceptable)	
83	
84 City	85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____

12. OFFICERS AND DIRECTORS		13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12	
TITLE	CD	1.1 TITLE	
NAME	BURNS, M ANTHONY	1.2 NAME	
STREET ADDRESS	3600 NW 82 AVE	1.3 STREET ADDRESS	
CITY-STATE-ZIP	MIAMI FL	1.4 CITY-STATE-ZIP	
TITLE	SRVP	2.1 TITLE	
NAME	LEMAR, BRUCE R.	2.2 NAME	
STREET ADDRESS	3600 NW 82 AVENUE	2.3 STREET ADDRESS	
CITY-STATE-ZIP	MIAMI FL	2.4 CITY-STATE-ZIP	
TITLE	VT	3.1 TITLE	VT
NAME	GOLDBERG, STEVEN R	3.2 NAME	JOHN F. BRENNAN
STREET ADDRESS	3600 NW 82 AVE	3.3 STREET ADDRESS	SAME ADDRESS
CITY-STATE-ZIP	MIAMI FL	3.4 CITY-STATE-ZIP	
TITLE	AT	4.1 TITLE	
NAME	FEIGENBAUM, LILLIAN	4.2 NAME	
STREET ADDRESS	3600 NW 82 AVE	4.3 STREET ADDRESS	
CITY-STATE-ZIP	MIAMI FL	4.4 CITY-STATE-ZIP	
TITLE	V	5.1 TITLE	
NAME	HIGH, JOSHUA	5.2 NAME	
STREET ADDRESS	3600 NW 82 AVE	5.3 STREET ADDRESS	
CITY-STATE-ZIP	MIAMI FL	5.4 CITY-STATE-ZIP	
TITLE	S	6.1 TITLE	
NAME	CHOZIANIN, H. J	6.2 NAME	
STREET ADDRESS	3600 NW 82 AVE	6.3 STREET ADDRESS	
CITY-STATE-ZIP	MIAMI FL	6.4 CITY-STATE-ZIP	

14. I do hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes, and that my name appears in Block 12 or Block 13 if changed, or in an attachment with an address.

SIGNATURE: *Lillian Feigenbaum*
Lillian Feigenbaum
Assistant Treasurer 2-6-97 (305) 500-3137

CR2E034 (9/96)

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7/01/98

RYDER AUTOMOTIVE OPERATIONS, INC.
(Florida)

OFFICERS

BRUCE R. LeMAR	SENIOR VICE PRESIDENT
RONALD R. BORGES	VICE PRESIDENT
RONALD L. BUTTERBAUGH	VICE PRESIDENT
BRIAN J. DALY	VICE PRESIDENT
JOHN S. GOTTLIEB	VICE PRESIDENT
JOHN F. BRENNAN	VICE PRESIDENT & TREASURER
JAMES M. HERRON	VICE PRESIDENT
JOSHUA HIGH	VICE PRESIDENT
J. WAYNE JOHNSON	VICE PRESIDENT
CRAIG J. McGRATH	VICE PRESIDENT
FREDERICK V. PERRY	VICE PRESIDENT & ASSISTANT SECRETARY
W. JOSEPH TRIPP	VICE PRESIDENT
H. JUDITH CHOZIANIN	SECRETARY
SERGE G. MARTIN	ASSISTANT SECRETARY
JOAQUIN A. ALONSO	ASSISTANT TREASURER
GLYNIS A. BRYAN	ASSISTANT TREASURER
LILLIAN FEIGENBAUM	ASSISTANT TREASURER
GAIL D. PERRON	ASSISTANT TREASURER
W. DANIEL SUSIK	ASSISTANT TREASURER

DIRECTORS

M. ANTHONY BURNS - CHAIRMAN
EDWIN A. HUSTON
RANDALL E. WEST

3600 N. W. 82nd AVENUE
MIAMI, FLORIDA 33166