

S10962

ARTICLES OF MERGER  
Merger Sheet

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MERGING:

ZIFF ASSOCIATES NO. I, INC., a Florida corporation, document number  
S10962

ZIFF ASSOCIATES NO. II, INC., a Florida corporation, document number  
S10978

INTO

800003510168--4

**ZIFF ASSOCIATES NO. III, INC.,** a Florida entity, S10987

File date: December 5, 2000

Corporate Specialist: Karen Gibson