ARUS CORPORATE FILING SERVICE, INC. (Requestor's Name) 3320 S.W. 87th AVENUE 100003079121--3 -12/23/99--01024--027 *****78.75 ******78.75 (Address) (305)552-5973 MIAMI, FLORIDA (City, State, Zip) LOCAL REPRESENTATIVE TALLAHASSEE OFFICE USE ONLY CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known): (Corporation Name) (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) Pick up time Walk in Certified Copy Mail out Will wait Photocopy Certificate of Status NEW FILINGS AMENDMENTS Profit Amendment NonProfit Resignation of R.A., Officer/Director Limited Liability Change of Registered Agent Dissolution/Withdrawal Domestication Other Merger OTHER FILINGS REGISTRATION! QUALIFICATION Annual Report Foreign Fictitious Name Limited Partnership Name Reservation Reinstatement Trademark Other Examiner's Initials

ARTICLES OF INCORPORATION

OF

THE UNDERSIGNEED INCORPORATOR(S) FOR THE PURPOSE OF FORMING A CORPORATION UNDER THE FLORIDA GENERAL CORPORATION ACT HEREB ADOPTS THE FOLLOWING ARTICLES OF INCORPORATION.

ARTICLE I NAME

THE NAME OF THE CORPORATION SHALL BE.

RB MUSIC PUBLISHING USA CORP.

THE PRINCIPAL PLACE OF BUSINESS OF THIS CORPORATION SHALL BE:

12173 SW 131 AVE MIAMI, FL 33186.

99 DEC 23 PH IZ: 59 SECRETARY OF STATE TAIL AHASSEE FLORID

ARTICLE II NATURE OF BUSINESS

THIS CORPORATION MAY ENGAGE IN OR TRANSACT ANY OF ALL LAWFUL ACTIVITIES BUSINESS PERMITTED UNDER THE LAWS OF THE UNITED STATES THE STATE OF FLORIDA OR ANY OTHER STATE COUNTRY TERRITORY OR NATION

ARTICLE III CAPITAL STOCK

THE AGGREGATE NUMBER OF SHARES OF STOCK AND ITS PAR VALUE THATR THIS CORPORAATION IS AUTHORIZED TO HAVE OUTSTANDING AT ANY ONE TIME IS

1000 SHARES OF ONE DOLLAR \$1.00 PAR VALUE COMMON STOCK.

ARTICLE IV TERM OF EXISTENCE.

THIS CORPORATION IS TO EXIST PERPETUALLY.

ARTICLE V OFFICERS DIRECTORS

THE NAME(S) AND STREET ADDRESS OF THE INITIAL OFFICER(S) AND DIRECTORS IF ANY WHO SHALL HOLC OFFICE THE FIRST YEAR OF THE CORPORATION(S) EXISTENCE OR UNTIL THEIR SUCCESSOR(S) IS (ARE) ELECTED. IS (ARE):

NILSA GONZALEZ

PRESIDENT

RAMON GONZALEZ

VICE-PRESIDENT

ARTICLE VI INCORPORATOR (S)

THE NAME(S) AND STREET ADDRESS(ES) OF THE INCORPORATOR(S) TO THIS ARTICLE OF INCORPORATION IS (ARE)

NILSA GONZALEZ

PRESIDENT

RAMON GONZALEZ

VICE-PRESIDENT

12173 SW 131 AVE MIAMI, FL 33186.

IN WITNESS WHEREOF THE UNDERSIGNED INCORPORATOR(S) HAS (HAVE) EXECUTED THESE ARTICLES OF INCORPORATION THIS 21 DAY OF DEC 1999.

SIGNATURE(S) OF INCORPORATOR(S)

CERTIFICATE DESIGNATING REGISTERED AGENT/ REGISTERED OFFICE

PURSUANT TO PROVISIONS OF SECTION 607.325 FLORIDA STATUTES THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA. SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/ REGISTERED AGENT IN THE STATE OF FLORIDA.

THE NAME OF THE CORPORATION IS

RB MUSIC PUBLISHING USA CORP.

2. THE NAME AND ADDRESS OF THE REGISTERED AGENT AND OFFICE IS:

HECTOR VAZQUEZ 1790 W 49 ST SUITE 217 HIALEAH, FL 33012.

(P.O. BOX NOT ACCEPTABLE)

SIGNATURE

DEC 21,1999

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE. I HEREBY AGREE TO ACT IN THIS CAPACITY AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF

ACT IN THIS CAPACITY AND I FURTHER AGREE TO COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY ALL STATUTES RELATIVE TO THE PERFORMA

AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTIONS 607.325 FLORID

STATUTES.

DUTIES.

SIGNATURE

DEG 21 1999