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FILED
99 DEC 17 AM 8:39
SECRETARY OF STATE
TALLAHASSEE FLORIDA

December 14, 1999

Florida Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

800003074278--9
-12/17/99--01080--007
*****70.00 *****70.00

RE: Articles of Incorporation for the following corporations:
VOLARE AIR SERVICES, INC.

Dear Sir/Madam:

Enclosed please find my check in the sum of \$70.00 for the filing fee of the Articles of Incorporation submitted with this letter.

Should you have any questions please feel free to contact my office.

Sincerely,

The Law Offices of Juan A. Sanchez

Juan A. Sanchez, Secretary
JUAN A. SANCHEZ

JAS:ic
Encls.

S. Thompson DEC 22 1999

ARTICLES OF INCORPORATION

OF

VOLARE AIR SERVICES, INC.

ARTICLE I. CORPORATE NAME.

The name of this corporation is :

VOLARE AIR SERVICES, INC.

ARTICLE II. PRINCIPAL OFFICE.

The principal place of business of this corporation is:

10626 S.W. 69 TERRACE
MIAMI, FLORIDA 33173

ARTICLE III. MAILING ADDRESS.

The mailing address of this corporation is:

10626 S.W. 69 TERRACE
MIAMI, FLORIDA 33173

ARTICLE IV. CAPITAL STOCK.

The number of shares of stock that this corporation is authorized to have outstanding at any time is 100 SHARES \$1.00 PAR VALUE COMMON STOCK.

ARTICLE IV. INITIAL REGISTERED AGENT AND OFFICE.

The name and address of the initial registered agent are:

MARIO BLANCO
10626 S.W. 69 TERRACE
MIAMI, FLORIDA 33173

ARTICLE V. INCORPORATOR.

The name and street address of the incorporator to these articles of incorporation is:

JUAN A. SANCHEZ
10691 N. KENDALL DR., SUITE 310
MIAMI, FLORIDA 33176

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ARTICLE VI. INITIAL OFFICERS.

The name and street address of the initial officers to these articles of incorporation are:

PRESIDENT
JORGE A. BLANCO
10626 S.W. 69 TERRACE
MIAMI, FLORIDA 33173

VICE PRESIDENT
MARIO R. BLANCO
10626 S.W. 69 TERRACE
MIAMI, FLORIDA 33173

TREASURER
MARIA ANTONIETA BLANCO
10626 S.W. 69 TERRACE
MIAMI, FLORIDA 33173

SECRETARY
REYNALDO A. BLANCO
10626 S.W. 69 TERRACE
MIAMI, FLORIDA 33173

ARTICLE VII. CORPORATE PURPOSE.

Any and all lawful purposes allowed under the laws of the great State of Florida.

ARTICLE VIII. CORPORATE EXISTENCE.

The corporation shall exist perpetually.

The undersigned has executed these articles of incorporation on the
13th day of December, 1999



JUAN A. SANCHEZ, INCORPORATOR

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TALLAHASSEE FL 32301

Pursuant to the provisions of F.S. 607.0501, the undersigned corporation organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent in the State of Florida.

1. The name of the corporation is VOLARE AIR SERVICES, INC.
2. The name of the registered agent is MARIO R. BLANCO
3. The address of the registered agent/registered office is:

10626 S.W. 69 Terrace
Miami, Florida 33173

Acceptance

Having been named as registered agent and designated to accept service of process for the above corporation, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



MARIO R. BLANCO

Date:

11/30/99