UCC FILING & SEARCH SERVICES, INC. 526 East Park Avenue Tallahassee, FL 32301 (850) 681-6528 FILING & SPARCE

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T. MITH DEC 0 7 1999

200003062602--0 -12/07/99--01010--013 *****78.75 *****78.75 CORPORATION NAME(S) AND DOCUMENT NUMBER(S) (if known): Certified Copy Pick Up Time Walk In Certificate of State Mail Out Certificate of Good Standing Will Wait ARTICLES ONLY Photocopy ALL CHARTER DO CAMENDMENTS TO THE STATE OF THE NEW FILINGS Amendment Profit Resignation of R.A. Officer/Director NonProfit Certificate of FICTITIOUS NAME Change of Registered Agent Limited Liability Dissolution/Withdrawal Domestication FICTITIOUS NAME SE Merger Other CORP SEARCH REGISTRATION/QUALIFICATION# ASOTHER FILINGS Annual Report Foreign Limited Partnership Fictitious Name Reinstatement Name Reservation Trademark Other

Ordered

Date:

ARTICLES OF INCORPORATION

of

Nuñez, Guim, McCarthy Entertainment and Sports Marketing, Inc.

The undersigned hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be Nuñez, Guim, McCarthy Entertainment and Sports Marketing, Inc. The address of the principal office of this corporation shall be 8181 N.W. 14th Street, Suite 200, Miami, Florida 33126 and the mailing address of the corporation shall be the same.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory, or nation.

<u>ARTICLE III. CAPITAL STOCK</u>

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 500 shares of common stock at \$1.00 par value per share.

ARTICLE IV. REGISTERED AGENT

The street address of the initial registered office of this corporation shall be 1500 San Remo Avenue, Suite 125, Coral Gables, Florida 33146, and the name of the initial registered agent of the corporation at that address is Atrium Registered Agents, Inc.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI. OFFICERS AND DIRECTORS

The names and addresses of the initial Officers and Directors are:

Rene Nuñez 8181 N.W. 14th Street Suite 200 Miami, FL 33132 President/Director

Miguel Nuñez 8181 N.W. 14th Street Suite 200 Miami, FL 33132 Secretary/Director

ARTICLE VII. INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation are:

UCC Filing & Search Services, Inc. 526 East Park Avenue
Tallahassee, Florida 32301

IN WITNESS WHEREOF, the undersigned agent of UCC Filing & Search Services, Inc., has hereunto set her hand and seal of UCC Filing & Search Services, Inc. on December 6, 1999.

UCC Filing & Search Services,/Inc.

Its Agent, Betty B. You

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 607.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT DESIGNATING ITS REGISTERED OFFICE/REGISTERED AGENT IN THE STATE OF FLORIDA.

1.	The name of the corporation is:	Nuñez,	Guim,	McCarthy	Entertainme	nt
and Sports Marketing, Inc.						

2. The name and address of the registered agent and office is:

ATRIUM REGISTERED AGENTS, INC. 1500 SAN REMO AVENUE SUITE 125 CORAL GABLES, FL 33146

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE DUTIES AND OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

MALCOLM H. NEUWAHL, Director and President

Date: 12/6/99

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LLAILASSEE, FLORID