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ADAM R. SCHIFFMAN, P.A.

ATTORNEYS AT LAW

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ADAM R. SCHIFFMAN

November 27, 1999

STATE OF FLORIDA
TALLAHASSEE, FLORIDA

99 NOV 29 AM 9:39

FILED

VIA FEDERAL EXPRESS

Secretary of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32301

EFFECTIVE DATE
11-27-99

400003055854-4
-11/29/99-01141-019-4
*****78.75 *****78.75

RE: 9203 Yacht Club Corporation

Dear Sir or Madam:

Enclosed for filing is the original and one copy of the Articles of Incorporation for Agudel Corporation.

Enclosed also is my check in the amount of \$78.75 which covers the fee for filing and a certified copy. Please return the certified copy of the Articles to the undersigned, using the enclosed self-addressed Federal Express envelope and airbill, as soon as possible.

Your early attention to this matter will be appreciated.

Very truly yours,



ADAM R. SCHIFFMAN

ARS:sk
encls.

T. Burch DEC 2 1999

ARTICLES OF INCORPORATION
OF
9203 YACHT CLUB CORPORATION

FILED
99 NOV 29 AM 9:39
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I
NAME AND ADDRESS

EFFECTIVE DATE
11-27-99

The name of the Corporation shall be:

9203 YACHT CLUB CORPORATION

The Corporation's address is:

21205 Yacht Club Drive, Unit 1409
Aventura, Florida 33180

ARTICLE II

DURATION

The corporation shall commence its existence on November 27, 1999, and shall exist perpetually unless sooner dissolved according to law.

ARTICLE III

PURPOSE

It is the purpose of this corporation to engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE IV

CAPITAL STOCK

This corporation is authorized to issue one thousand (1,000) shares of \$1.00 par value common stock.

ARTICLE V

INITIAL REGISTERED OFFICE AND AGENT

The initial registered agent and the street address of the initial registered office of the Corporation is:

Adam R. Schiffman
2999 N.E. 191st Street
Suite 900
Aventura, Florida 33180

ARTICLE VI

INCORPORATOR

The name and address of the person signing these Articles of Incorporation as Incorporator is:

Adam R. Schiffman
2999 N.E. 191st Street
Suite 900
Aventura, Florida 33180

ARTICLE VII

INITIAL BOARD OF DIRECTORS

This corporation shall have ONE (1) Director. The number of Directors may be increased or diminished from time to time by amendment of the Bylaws but shall never be less than one (1). The name and address of the initial Director of this corporation is:

Valder Colares Vieira
21205 Yacht Club Drive, Unit 1409
Aventura, Florida 33180

ARTICLE VIII

INITIAL OFFICERS

The name, address and office of the initial Officers of the corporation are:

Valder Colares Vieira
21205 Yacht Club Drive, Unit 1409
Aventura, Florida 33180
President/Secretary/Treasurer

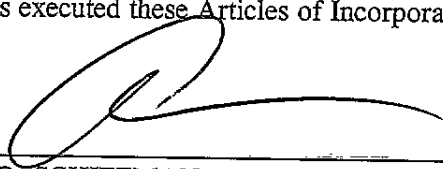
Gloria Maria Rabello Vieira
21205 Yacht Club Drive, Unit 1409
Aventura, Florida 33180
Vice President

ARTICLE IX

INDEMNIFICATION

The corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this 27th day of November, 1999.



ADAM R. SCHIFFMAN

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for the above stated corporation, at the place designated in Article V of these Articles of Incorporation, the undersigned hereby agrees to act in this capacity, and further agrees to comply with the complete discharge of his duties.

DATED this 27th day of November, 1999.



ADAM R. SCHIFFMAN

STATE OF FLORIDA :
COUNTY OF MIAMI-DADE : SS.

BEFORE ME, a Notary Public authorized in County and State set forth above, personally appeared ADAM R. SCHIFFMAN, known to me and known to be the person who, as Incorporator and Registered Agent, executed the foregoing Articles of Incorporation of 9203 YACHT CLUB CORPORATION, and he acknowledged before me that he executed same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in the County and State aforesaid, this 27th day of November, 1999.



NOTARY PUBLIC, STATE OF FLORIDA

My Commission Expires:

