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13 November, 1999

Secretary of State
Division of Corporations
PO Box 6327
Tallahassee, FL 32314

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*****70.00 *****70.00

Dear Sir or Madam:

Enclosed please find the necessary documents for the corporation registration of BLACK CROW MUSIC PUBLISHING COMPANY, along with a check in the amount of \$70.00 for the filing fee and any other required costs.

Also enclosed is a photocopy of these corporate documents. Please return this to me with the filing date stamped on it.

Yours Sincerely,



Robin Glaysher
Designated Agent

Please send your correspondence to our mailing address:

% Robin Glaysher
Black Crow Music Publishing Company
PO Box 310501
Miami, FL 33231

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

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**STATE OF FLORIDA
ARTICLES OF INCORPORATION
OF
BLACK CROW MUSIC PUBLISHING COMPANY
A BUSINESS/STOCK CORPORATION**

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

The name of the corporation is **BLACK CROW MUSIC PUBLISHING COMPANY**.

The business address is 2003 SW 25th Street, Miami, FL 33133 and the mailing address of the corporation is PO Box 310501, Miami, FL 33231.

The duration of the corporation is perpetual.

The corporation has been organized to transact any and all lawful business for which corporations may be incorporated in this state.

The aggregate number of shares which the corporation shall have the authority to issue is 10,000 and the par value of each shall be no par value. The shares of the corporation are of one class, that being no par value common stock with identical rights and privileges, the transfer of which is restricted according to the Bylaws of the corporation.

The number of directors constituting the initial board of directors of the corporation is one, and their names and addresses are:

ROBIN GLAYSHER, 2003 SW 25th Street, Miami, FL 33133.

The location and street address of the initial registered office is 2003 SW 25th Street, Miami, Miami-Dade County, FL 33133, and the name of its initial registered agent at such address is Robin Glaysher.

In witness thereof, the undersigned incorporator, has executed these articles of incorporation this 13th day of November, 1999.


Robin Glaysher, Incorporator

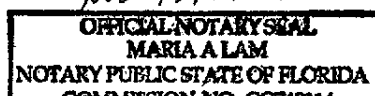
State of FLORIDA
County of MIAMI-DADE

On November 13, 1999, the above person appeared before me, a notary public, and are personally known or proved to me to be the person whose name is subscribed to the above instrument who acknowledged that she executed the instrument.

Notary



Nov 13, 1999



This document prepared by: Robin Glaysher

Consent of Appointment by the Registered Agent

I, Robin Glaysher, hereby give my consent to serve as the registered agent for BLACK CROW MUSIC PUBLISHING COMPANY. Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and am familiar with and accept the obligations of my position as registered agent.

November 13, 1999



Robin Glaysher

Articles prepared by: Robin Glaysher

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