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Florida Department of State
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FLORIDA PROFIT CORPORATION OR P.A.

GLF MANAGEMENT CORP.

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FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

November 17, 1999

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SUBJECT: GLF MANAGEMENT CORP.
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**ARTICLES OF INCORPORATION
OF
GLF MANAGEMENT CORP.**

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, do hereby adopt the following articles of incorporation:

**ARTICLE ONE
NAME**

The name of the corporation is **GLF MANAGEMENT CORP.**

**ARTICLE TWO
CORPORATE DURATION**

The duration of the corporation is to be perpetual.

**ARTICLE THREE
PURPOSE**

The corporation may engage in any activity or business permitted under the laws of the State of Florida.

**ARTICLE FOUR
CAPITALIZATION**

The aggregate number of shares which the corporation is authorized to issue is 1,000 shares. Such shares shall be of a single class, with a par value of One Dollar (\$1.00) per share. The shareholders of the Corporation shall be vested with preemptive rights.

**ARTICLE FIVE
PRINCIPAL OFFICE**

The principal place of business and mailing address is 9280 S.W. 20th Street, Miami, Florida 33165.

These Articles prepared by:
Jose R. Pujols, Esq. (FBN: 936911)
2701 S.W. LeJeune Road, Suite 401
Coral Gables, Florida 33134
(305) 569-9533

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**ARTICLE SIX
REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the corporation is 2701 S.W. LeJeune Road, Suite 401, Coral Gables, Florida 33134 and the name of its initial registered agent at such address, is Jose R. Pujols.

**ARTICLE SEVEN
DIRECTORS**

The number of directors constituting the initial board of directors of the corporation shall be one (1) director. The names and addresses of the initial directors are as follow:

George Ferran 9280 S.W. 20th Street, Miami, Florida 33165

**ARTICLE EIGHT
OFFICERS**

The initial officers of the corporation and their addresses are as follows:

George Ferran President/Treasurer 9280 S.W. 20th Street, Miami, Florida 33165

**ARTICLE NINE
INCORPORATORS**

The name and address of each incorporator is: Jose R. Pujols at 2701 S.W. LeJeune Road, Suite 401, Coral Gables, Florida 33134.

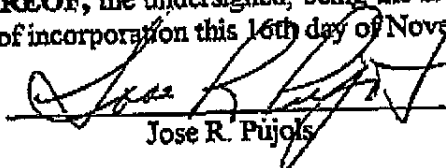
**ARTICLE TEN
INDEMNIFICATION**

This corporation shall indemnify and may insure its officers and directors to the fullest extent permitted by law.

**ARTICLE ELEVEN
AMENDMENTS**

These articles of incorporation may be amended in the manner authorized by law at the time of amendment.

IN WITNESS WHEREOF, the undersigned, being the incorporator of this corporation, makes and files these articles of incorporation this 16th day of November, 1999.


Jose R. Pujols

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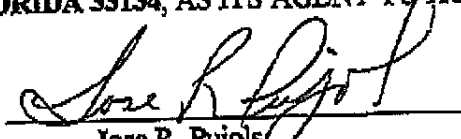
**CERTIFICATE DESIGNATING PLACE OF BUSINESS FOR DOMICILE FOR
THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT
UPON WHOM PROCESS MAY BE SERVED**

IN COMPLIANCE WITH SECTION 607.0501, FLORIDA STATUTES, THE
FOLLOWING IS SUBMITTED:

THAT GLF MANAGEMENT CORP., DESIRING TO ORGANIZE OR QUALIFY UNDER
THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT:

9280 S.W. 20th Street
Miami, Florida 33165

HAS NAMED JOSE R. PUJOLS, ESQ., LOCATED AT 2701 S.W. LEJEUNE ROAD,
SUITE 401, CORAL GABLES, FLORIDA 33134, AS ITS AGENT TO ACCEPT SERVICE OF
PROCESS WITHIN FLORIDA


Jose R. Pujols

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED
CORPORATION, AT THE PLACE DESIGNATED IN THE CERTIFICATE, I HEREBY AGREE
TO ACT IN THIS CAPACITY, AND FURTHER AGREE TO COMPLY WITH THE
PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE
PERFORMANCE OF MY DUTIES.

By: 
Jose R. Pujols

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