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Florida Department of State  
Division of Corporations  
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Katherine Harris, Secretary of State

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SECRETARY OF STATE  
DIVISION OF CORPORATIONS**FLORIDA PROFIT CORPORATION OR P.A.****EMCARLU, INC.**

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## ARTICLES OF INCORPORATION

OF

EMCARLU, INC.

THE UNDERSIGNED, has executed the following document as incorporator of the above name corporation, a corporation organized under the laws of the State of Florida, and all rights, duties and obligations of the undersigned as incorporator, and those of the corporation, are to be determined in accordance with the law of the State of Florida.

## ARTICLE I

The name of this corporation shall be:

EMCARLU, INC.

## ARTICLE II

This corporation shall commence existence upon the filing of these Articles of Incorporation by the Department of State, State of Florida, and shall have perpetual existence.

## ARTICLE III

The general nature of the business and objects and purposed to be transacted and carried on by this corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might do, viz:

- (1) Transact any and all lawful business.
- (2) Said corporation shall further have powers:  
To have perpetual succession by its corporate  
name: EMCARLU, INC.

CLARA BERRIZ  
4080 SW 84 AVE  
MIAMI FL 33155  
305 485-9300

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**ARTICLE IV**

The aggregate number of shares which the corporation shall have authority to issue is the total sum of 50 shares, having an individual par value of \$10.00

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

**ARTICLE V**

The street address of the initial registered office and the name of the initial Resident Agent of this corporation shall be:

**ANDRES L GARCIA  
4911 NW 4 ST  
MIAMI , FL. 33126**

The principal office shall be:

**4911 NW 4 ST  
MIAMI, FL 33126**

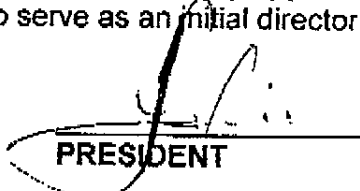
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ARTICLE VI

The initial Board of Directors shall consist of a total of **TWO (02)** person, and the name and address of the person who is to serve as an initial director is:

**ANDRES L GARCIA**  
4911 NW 4 ST  
MIAMI, FL 33126

  
PRESIDENT

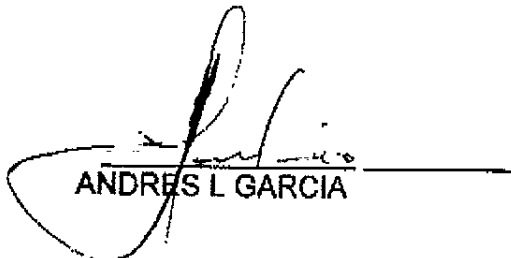
**MARIA GARCIA**  
4911 NW 4 ST  
MIAMI, FL 33126

  
VICEPRESIDENT

The name and address of the incorporator executing these Articles of Incorporation is:

**ANDRES L GARCIA**  
4911 NW 4 ST  
MIAMI, FL 33126

IN WITNESS WHEREOF, the undersigned incorporator has (ve) executed these Articles of Incorporation this 16 day of NOVEMBER , 1999

  
ANDRES L GARCIA

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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT / REGISTERED OFFICE**

Pursuant to the provision of sections 607.0501 or 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, Submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The Name of the corporation is:

**EMCARLU, INC.**

2. The Name and Address of the registered agent and office is

**ANDRES L GARCIA  
4911 NW 4 ST  
MIAMI, FL 33126**

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HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES. AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

SIGNATURE \_\_\_\_\_

Dated: NOVEMBER 16, 1999

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