Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

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To:

Division of Corporations

Fax Number

: (850)922-4001

From:

Account Name

: EMPIRE CORPORATE KIT COMPANY

Account Number : 072450003255

: (305)541-3694

Fax Number

= (305)541~3770

FLORIDA PROFIT CORPORATION OR P.A.

ALVAREZ-MONTALBAN CORPORATION

Certificate of Status	0
Certified Copy	1
Page Count	04
Estimated Charge	\$78.75

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ARTICLES OF INCORPORATION

OF

ALVAREZ-MONTALBAN CORPORATION

These Articles are in compliance with Chapter 607, F.S.

ARTICLE I

The name of this corporation shall be: ALVAREZ-MONTALBAN CORPORATION

ARTICLE II

This corporation shall commence existence upon the date of filing with the Division of Corporations, state of Florida, and shall have perpetual existence.

ARTICLE III

The principal place of business and mailing address of this corporation shall be: 16300 N.E. 19TH AVENUE, SUITE #100, NORTH MIAMI BEACH, FL 33162

ARTICLE IV

The general nature of business of this corporation is to transact any and all lawful business.

ARTICLE V

The aggregate number of shares which this corporation shall have authority to issue is the total sum of 1,000 shares having an individual par value of \$1.00

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

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ARTICLE VI

The name and street address of the initial Registered Agent of this corporation shall be: FERNANDO SILVA

16300 N.E. 19TH AVENUE, SUITE #100 NORTH MIAMI BEACH, FL 33162

ARTICLE VII

The initial board of Directors shall consist of a total of 2 person(s) and the name and address of the person(s) who are to serve as an initial director(s) is(are):

MARIO E. ALVAREZ

1041 SOUTH PARK ROAD, SUITE #112

PRESIDENT

HOLLYWOOD, FL 33021

NORMA MONTALBAN

1041 SOUTH PARK ROAD, SUITE #112

VICE-PRESIDENT

HOLLYWOOD, FL 33021

ARTICLE VIII

The name and address of the incorporator executing these Articles of Incorporation is:

EMPIRE CORPORATE KIT OF AMERICA, INC. 1492 WEST FLAGLER STREET #200 MIAMI, FL 33135

The undersigned has executed these Articles of Incorporation this 15^{TH} day of NOVEMBER 1999.

Incorporator

Ray Stormont/President

Signing for

Empire Corporate Kit of America, Inc.

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CERTIFICATE OF DESIGNATION REGISTERED AGENT/ REGISTERED OFFICE

Pursuant to the provisions of section 607/0502, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

First that ALVAREZ-MONTALBAN CORPORATION	
(Name of Corporation) desiring to organize under the laws of the State of	
with its principal office, as indicated in the articles of incorporation has	
namedFERNANDO SILVA (Name of Registered Agent)	
located at 16300 N.E. 19 AVENUE SUITE 100	
City of North Miami Beach County of DADE State of Florida,	
as its agent to accept service of process within this state.	
HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.	
SIGNATURE Registered Agent SIGNATURE Registered Agent	
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