TRANSMITTAL LETTER

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Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

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SUBJECT:	(Proposed corpo	orate name - must include su	ıffix)
Enclosed is an origin	nal and one(1) copy of the article	es of incorporation and a	check for:
\$70.00 Filing Fee	\$78.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & Certified Copy ADDITIONAL CO	□ \$87.50 Filing Fee, Certified Copy & Certificate of Status PY REQUIRED
FROM:	Ricardo Pineiro		
	Name (Pr	rinted or typed)	
	11775 SW 32 Terr.		=
		Address	ALCRE I
	Miami, FL 33175	State & Zip	

NOTE: Please provide the original and one copy of the articles.

Daytime Telephone number

(305) 225-7983

ARTICLES OF INCORPORATION

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be:

R & A, Corporation

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ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

11775 SW 32 Terr. Miami, FL 33175

ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

Five Hundred

ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent are:

Ricardo Pineiro 11775 SW 32 Terr. Miami, FL 33175

ARTICLE V INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation are:

Ricardo Pineiro 11775 SW 32 Terr. Miami, FL 33175

Signature/Incorporator

November 5, 1999

Date

(An additional article must be added if an effective date is requested.)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent

Signature/Registered Agent

November 5, 1999

Date