

ACCOUNT NO. :

072100000032

SECHETARY OF STATE TALLAHASSEE, FLORIDA

REFERENCE :

477994

11645A

AUTHORIZATION :

COST LIMIT: \$ 70

ORDER DATE: November 11, 1999

ORDER TIME: 12:39 PM

ORDER NO. : 477994-005

100003042051--6

CUSTOMER NO: 11645A

CUSTOMER: Allan M. Lerner, Esq LERNER & PEARCE, P.A.

LERNER & PEARCE, P.A.

2888 East Oakland Park Blvd.

Fort Lauderdale, FL 33306

DOMESTIC FILING

NAME:

HORSELESS CARRIAGE HOLDING CO., INC.

EFFECTIVE DATE: ___

XX ARTICLES OF INCORPORATION =

CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

_ CERTIFIED COPY

PLAIN STAMPED COPY

CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Christine Lillich

EXAMINER'S INITIALS:

FILED

99 NOV 12 AM 11:08

ARTICLES OF INCORPORATION

SECRETARY OF STATE TALLAHASSEE, FLORIDA

OF

HORSELESS CARRIAGE HOLDING CO., INC.

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

HORSELESS CARRIAGE HOLDING CO., INC.

The address of the principal office of this corporation shall be 2875 Northwest 42nd Avenue, Miami, Florida 33142, and the mailing address of the corporation shall be the same.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having \$.001 par value per share.

ARTICLE IV. REGISTERED AGENT

The street address of the initial registered office of the corporation shall be 120 T Hays Street, Tallahassee, Florida 32301, and the name of the initial registered agent of the corporation at that address is Corporation Service Company.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI. DIRECTORS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of the corporation managed under the direction of its Board of Directors, subject to any limitation set forth in these Articles of Incorporation. This corporation shall have two Directors, initially. The names and addresses of the initial members of the Board of Directors are:

Ben K. Rosenbloom Dir.

2875 Northwest 42nd Avenue Miami, Florida 33142

Gary A. Stein Dir.

2875 Northwest 42nd Avenue Miami, Florida 33142

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ARTICLE VII. INCORPORATOR

The name and street address of the incorporator to

these Articles of Incorporation:

Corporation Service Company 1013 Centre Road Wilmington, Delaware 19805

The undersigned incorporator has executed these Articles of Incorporation on November 11, 1999.

Hawa R. Our Its Agent, Laura R. Dunlap

ACCEPTANCE OF REGISTERED AGENT DESIGNATED IN ARTICLES OF INCORPORATION

Corporation Service Company, a Delaware corporation authorized to transact business in this State, having a business office identical with the registered office of the corporation named above, and having been designated as the Registered Agent in the above and foregoing Articles, is familiar with and accepts the obligations of the position of Registered Agent under Section 607.0505, Florida Statutes.

By: Same R. Dunlap

Its Agent, Laura R. Dunlap

CRL