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November 3, 1999

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*****78.75 *****78.75

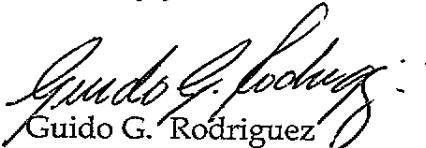
Florida, Dept. of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Gentlemen:

Enclosed please find Certificate of Incorporation for Calle Ocho, Inc. together with check for \$78.75 for fee and certified copy.

If you have any questions, you may call me at (305) 665-1516.

Sincerely yours,


Guido G. Rodriguez
7360 S.W. 22 Street
Miami, FL 33155

SEAL OF THE STATE
TALLAHASSEE, FLORIDA

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FILED

11/9/99

CERTIFICATE OF INCORPORATION
OF

Calle Ocho, Inc.

FILED
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SEAL OF THE STATE OF
FLORIDA
TALLAHASSEE, FLORIDA

FIRST. The name of this corporation is Calle Ocho, Inc.

SECOND. The registered office and principal office in the State of Florida is to be located at 7360 S.W. 22 St., in the City of Miami, County of Dade. The registered agent in charge thereof is Guido G. Rodriguez at 7360 S.W. 22 Street, Miami, FL 33155

THIRD. The nature of the business and, the objects and purposes proposed to be transacted, promoted and carried on, are to do any or all the things herein mentioned, as fully and to the same extent as natural persons might or could do, and in any part of the world, viz:

"The purpose of the corporation is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of Florida."

FOURTH. The amount of the total authorized capital stock of this corporation is 20,000 shares of \$1.00 Par Value.

FIFTH. The name and mailing address of the incorporator is as follows:

NAME:	ADDRESS:
Guido G. Rodriguez	7360 S.W. 22 Street, Miami, FL 33155

SIXTH. The powers of the incorporator are to terminate upon filing of the certificate of incorporation, and the name(s) and mailing address(es) of persons who are to serve as director(s) until the first annual meeting of stockholders or until their successors are elected and qualify are as follows:

Name and address of director(s)	
Fill in name(s)	and addresses(es)
Guido G. Rodriguez	7360 S.W. 22 Street, Miami, FL 33155

SEVENTH. The Directors shall have power to make and to alter or amend the By-Laws; to fix the amount to be reserved as working capital, and to authorize and cause to be executed, mortgages and liens without limit as to the amount, upon the property and franchise of the Corporation.

With the consent in writing, and pursuant to a vote of the holders of a majority of the capital stock issued and outstanding, the Directors shall have the authority to dispose, in any manner, of the whole property of this corporation.

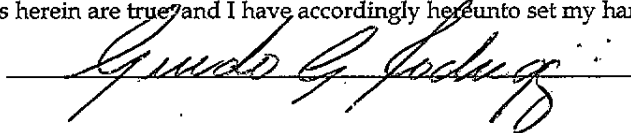
The By-Laws shall determine whether and to what extent the accounts and books of this corporation, or any of them shall be open to the inspection of the stockholders; and no stockholder shall have any right of inspecting any account, or book or document of this Corporation, except as conferred by the law or the By-Laws, or by resolution of the stockholders.

The stockholders and directors shall have power to hold their meetings and keep the books, documents and papers of the Corporation outside of the State of Florida, at such places as may be from time to time designated by the By-Laws or by resolution of the stockholders or directors, except as otherwise required by the laws of Florida.

It is the intention that the objects, purposes and powers specified in the Third paragraph hereof shall, except where otherwise specified in said paragraph, be nowise limited or restricted by reference to or interference from the terms of any other clause or paragraph in this certificate of incorporation, but that the objects, purposes and powers specified in the Third paragraph and in each of the clauses or paragraphs of this charter shall be regarded as independent objects, purposes and powers.

I, THE UNDERSIGNED, for the purpose of forming a Corporation under the laws of the State of Florida, do make, file and record this Certificate and do certify that the facts herein are true and I have accordingly hereunto set my hand.

DATED: November 3, 1999



"I hereby am familiar with and accept the duties and responsibilities as registered agent for said corporation."

