OFFICE U JNLY (Docu LAZAR (Requestor's Name) 3320 S.W. 87th AVENUE (Address) 300003037653--11/08/99--01068--008 *****78.75 *****78. MIAMI, FLORIDA (305)552-5973 *****78.75 (City, State, Zip) LOCAL REPRESENTATIVE TALLAHASSEE OFFICE USE ONLY CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known): (Corporation Name) (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) Pick up time Certified Copy Walk in Mail out Will wait Photocopy Certificate of Status AMENDMENTS NEW FILINGS Amendment Profit Resignation of R.A., Officer/Director NonProfit Change of Registered Agent Limited Liability Dissolution/Withdrawal Domestication Merger Other REGISTRATION/ OTHER FILNGS QUALIFICATION Annual Report Foreign Fictitious Name Limited Partnership Name Reservation Reinstatement Trademark Other Examiner's Initials

ARTICLES OF INCORPORATION

The undersigned Incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt(s) the following Articles of Signature ARTICLE I NAME

ARTICLE I NAME

The name of the corporation shall be:

ALMANARA FRANCHISE FOOD CORP.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

MIAMI FL 33129

ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

100

ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

DENIS COURY

ARTICLE V INCORPORATOR(S)

The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporation is(are):

The name(s) and street address(es) of the director(s) to these Articles of Incorporation is (are): DENIS COURN 1581 BRICKELL AN #1601 DRESIDENT/VICEPRIM MIANTI EL 33179 The undersigned incorporator(s) has (have) executed these Articles of Incorporation this 05 day of NOV 1991 Signature SERVE NOVELLAND SIGNATURE	DENIS COURY	1581 Buche	1. Ad #1601		
ARTICLE VI DIRECTOR(S) The name(s) and street address(es) of the director(s) to these Articles of Incorporation is (are): DENIS COURY 1581 BRICKELL AN #1601 President / Uce Pena MIAMI FL 33/129 The undersigned incorporator(s) has (have) executed these Articles of Incorporation this 05 day of NOV 1999 Signature EFF FOR DIVIDENT OF Signature		MIN PL			
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The name(s) and street address(es) of the director(s) to these Articles of Incorporation is (are): DENIS COURY 1581 BRICKELL AN #1601 PRESIDENT/VICEPENA MIAMI FL 33139 The undersigned incorporator(s) has (have) executed these Articles of Incorporation this 05 day of NOV 16991 Signature REFERENCE Signature REFERENCE Signature REFERENCE Signature REFERENCE Signature REFERENCE Signature REFERENCE SIGNATURE SIGNATURE REFERENCE SIGNATURE SIGNATURE SIGNATURE REFERENCE SIGNATURE SIGNA		<u>₹</u> \			
DENIS COURY 1581 BRICKELL AV #1601 President/duc President		ARTICLE VI DIR	ECTOR(S)		
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The undersigned incorporator(s) has (have) executed these Articles of Incorporation this 05 day of NOV 1999 SECRETARY Signature PRIZE Signature Signature Signature					
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Signature Signature Signature Signature	3	B.1			
	The undersigned incorp	orator(s) has (have) exe	Sig	SECRETARY OF STALLAHASSEE FL	Total Control of the
			Sign	ature	1.1 .15. <u>2.15.</u> 4 .1511 +3.5

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATED TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.