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November 2, 1999

CATRLEEN ROBSON SMITH
ALSO ADMITTED IN FL
ADAM M. GLEKLEN
ALSO ADMITTED IN FL
ANDREW R. PIERCE
JEFFREY P. YASHINSKY
ALSO ADMITTED IN HI
A. JOSEPH COOMES
RACHEL A. ELOVITZ
JOHN M. CATALANO
SUSAN B. JACOBS
LISA S. COHEN
MARGARET HUGHES VATH
WILLIAM J. ORR
ELIZABETH M. JAFFE
SHAWN M. WILLSON
ALSO ADMITTED IN FL

*****87.50°

VIA FEDERAL EXPRESS

Department of State Division of Corporations 409 E. Gaines Street Tallahassee, Florida 32399

Re: Gulf Development Management, Inc.

Dear Sir/Madam:

MIGHAEL WEINSTOCK
ALSO ADMITTED IN FL IL & NJ
JAMES J. SCAVO
ALSO ADMITTED IN CALIF
JOHN P. WILSON, III
STEVEN M. WINTER
MICHAEL J. ZENNER
ALSO ADMITTED IN MN
LOUIS R. COHAN
STEPHEN A. WINTER
ALSO ADMITTED IN FL
RICHARD J. CAPRIOLA
ALSO ADMITTED IN DC
JAN P. COHEN
J. BERTRAM LEVY

JAN F. COREN J. BERTRAM LEVY ANTHONY T. POLVINO MARK I. SANDERS

Enclosed is an original and two (2) copies of the Articles of Incorporation for Gulf Development Management, Inc., accompanied by a Certificate of Designation of Registered Agent, and a check for Eighty-Seven and 50/100 Dollars (\$87.50), made payable to the Department of State, which represents the requisite filing fee plus the fees required to receive a certified copy and certificate of status. Please file the original and one copy of the Articles and return the extra copy stamped "FILED" to me in the enclosed self-addressed, stamped envelope that I have provided.

Thank you for your assistance in this matter.

Sincerely,

Shawn M. Willson

M. Cull

Enclosures

cc: Randy Keim

Keim/corresp/SOS ltr (Gulf Devel Manag)

99 NOV -3 PM 2:55

ARTICLES OF INCORPORATION

OF

GULF DEVELOPMENT MANAGEMENT, INC.

The undersigned does hereby act as incorporator in adopting the following Articles of Incorporation for the purpose of organizing a corporation for profit, pursuant to the provisions of the Florida Business Corporation Act.

ARTICLE ONE

The name of the corporation shall be Gulf Development Management, Inc.

ARTICLE TWÖ

The principal place of business and mailing address of the corporation is 11595 Kelley Road, Suite 222, Fort Myers, Florida, 33908.

ARTICLE THREE

The number of shares that the corporation is authorized to issue is Ten Thousand (10,000) shares, all of which shall have a par value of Ten Cents (\$.10) per share. All shares of the corporation shall be of the same class and shall be common shares.

ARTICLE FOUR

The name of the initial registered agent of the corporation shall be C T Corporation System. The street address of the initial registered office of the corporation in the State of Florida is 1200 S. Pine Island Road, Plantation, Florida, 33324.

The written acceptance of the said initial registered agent, as required by Section 607.0501(3) of the Florida Business Corporation Act, is set forth following the signature of the incorporator and is made a part of these Articles of Incorporation.

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TASECONES PH

ARTICLE FIVE

The name and address of the incorporator to these Articles of Incorporation is:

Randy Keim 11321 Longwater Chase Court Fort Myers, Florida 33908

ARTICLE SIX

Each share of the corporation shall entitle the holder thereof to a preemptive right, for a period of thirty (30) days, to subscribe for, purchase, or otherwise acquire any shares of the same class of the corporation or any equity and/or voting rights of any class of the corporation which the corporation proposes to issue or any rights or options which the corporation proposes to grant for the purchase of shares of the same class of the corporation or of equity and/or voting shares of any class of the corporation or for the purchase of any shares, bonds, securities or obligations of the corporation which are convertible into or exchangeable for, or which carry any rights to subscribe for, purchase or otherwise acquire unissued shares of the same class of the corporation or equity and/or voting shares of any class of the corporation, whether now or hereafter authorized or created, and whether any proposed issue, reissue, or grant is for cash, property or other lawful consideration; and after the expiration of said thirty (30) days, any and all of such shares, rights, options, bonds, securities or obligations of the corporation may be issued, reissued, or granted by the Board of Directors, as the case may be, to such individuals and entities, and for such lawful consideration, and on such terms, as the Board of Directors in its discretion may determine. As used herein, the terms "equity shares" and "voting shares" shall mean, respectively, shares which confer unlimited dividend rights and shares which confer unlimited voting rights in the election of one (1) or more directors.

ARTICLE SEVEN

The corporation is organized for the purpose of carrying on any lawful business for pecuniary gain

and profit and may do all things necessary and proper for the accomplishment of these purposes and may buy, own, design, manufacture, distribute, lease, finance, sell, or otherwise dispose of, deal in or with any types of property, real and personal, and in doing so may act as principal or agent, as member of a partnership or joint venture or as licensor or licensee, upon commission or otherwise. The corporation may enter into any lawful business from time to time without limitation. The corporation shall have all of the general powers granted to corporations organized under the Florida Business Corporation Act, whether granted by specific statutory authority or by construction of law.

ARTICLE EIGHT

The duration of the corporation shall be perpetual.

ARTICLE NINE

The corporation shall, to the fullest extent permitted by the provisions of the Florida Business Corporation Act, as the same may be amended and supplemented from time to time, indemnify any and all persons whom it shall have power to indemnify under said provisions from and against any and all expenses, liabilities or other matters referred to or covered by said provisions, and the indemnification provided for herein shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any bylaw, vote of shareholders or disinterested directors, or otherwise, both as to action in his official capacity and as to action in any other capacity while holding such office, and shall continue as to a person who has ceased to be a director, officer, employee or agent and shall inure to the benefit of the heirs, executors, and administrators of such a person.

The undersigned has executed these Articles of Incorporation as the sole incorporator of the corporation on this _____ day of ______, 1999.

GULF DEVELOPMENT MANAGEMENT, INC.

By:

Randy Keim, Incorporator

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE-STATED CORPORATION AT THE PLACE DESIGNATED IN THESE ARTICLES OF INCORPORATION, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

This 1st day of Nov., 1999.

C T CORPORATION SYSTEM, Registered Agent

Bv:

Keim/Documents/Articles of Incorp (Gulf Devel Manag)

JENNIFER F AULTMAN ASSISTANT SECRETARY

99 NOV -3 PM 2:55
SECRETARY OF STATE
TALLAHASSEE, FLORID

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