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TCRNEYS' TIT	LE	11107
JO E. Jefferson St.	850-222-2785	
Tallahassee, FL 32301	Phone #	
CORPORATION NAME	(S) & DOCUMENT NUMBER(S), (i	f known):
1- LECTORUM DIST		
2-		
3-		99 nc.
4	Pick-up time ASAP	X Certified Copy
Mail-out	Will wait Photocopy	Certificate of Status
NEW FILINGS XX Profit Non-Profit Limited Liability Domestication Other	AMENDMENTS Amendment Resignation of R.A., Officer/Director Change of Registered Agent Dissolution/Withdrawal Merger	3000030163338 -10/18/9901005009 ******78.75 ******78.75
OTHER FILINGS Annual Report Fictitious Name Name Reservation	REGISTRATION/QUALIFICATION Foreign Limited Partnership Reinstatement	EFFECTIVE DATE 10-13-99
,	Trademark Other	PRE 99 OCT
	·	xaminer's Initials

ARTICLES OF INCORPORATION

OF

LECTORUM DISTRIBUTORS INC.

The undersigned incorporator hereby executes, acknowledges and files with the Florida Department of State the following Articles of Incorporation (the "Articles") for the purpose of organizing a corporation under the Florida Business Corporation Act (the "Act").

ARTICLE I - Name_

The name of the corporation is LECTORUM DISTRIBUTORS INC.

ARTICLE II - Principal Office

The initial principal place of business or mailing address of the Corporation shall be c/o SÁEZ LEÓN URDANETA CALZADILLA & PÉREZ-BURELLI, 888 Brickell Avenue, 5th Floor, Miami, Florida 33131.

EFFECTIVE DATE

ARTICLE III - Term of Existence

This corporation shall exist perpetually. Corporate existence shall commence on the date these Articles are executed and acknowledged, except that if they are not filed by the Department of State of the State of Florida within five days, exclusive of legal holidays, after

- they are executed and acknowledged, corporate existence shall commence upon filing by the Department of State.

ARTICLE IV - Nature of Business

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE V - Authorized Shares

- (a) <u>Number</u>. The Corporation is authorized to issue one thousand (1,000) shares of common stock having a par value of \$1.00 each.
 - (b) <u>Preemptive Rights</u>. Shareholders shall have preemptive rights.

ARTICLE VI - Initial Registered Office and Agent

The street address of the initial registered office of this corporation shall be 888 Brickell Avenue, 5th Floor, Miami, Florida 33131 and the name of the initial registered agent of this corporation at that address is JUAN VICENTE URDANETA, ESQ.

ARTICLE VII - Directors

All corporate powers shall be exercised by and under the authority of, and the business and affairs of the Corporation shall be managed under the direction of its board of directors. The Corporation shall have four (4) directors initially. The number of directors

may thereafter be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The name and address of the first member of the board of directors are:

Name:

Porfirio Romo Lizárraga

888 Brickell Avenue, 5th Floor,
Miami, Florida 33131

José María Martí Tena

888 Brickell Avenue, 5th Floor,
Miami, Florida 33131

Manuel Mirelles Hernández

888 Brickell Avenue, 5th Floor,
Miami, Florida 33131

Martha Patricia González Escalona

888 Brickell Avenue, 5th Floor,
Miami, Florida 33131

ARTICLE VIII - Bylaws

The power to adopt, alter, amend or repeal bylaws shall be vested in the board of directors and the shareholders, but the board of directors may not alter, amend or repeal any bylaws adopted by the shareholders if the shareholders provide that such bylaws shall not be altered, amended or repealed by the board of directors.

ARTICLE IX - Incorporator

The name and address of the subscriber to these Articles are:

Name: Address:

JUAN VICENTE URDANETA, ESQ. 888 Brickell Avenue, 5th Floor Miami, Florida 33131

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation in the City of Miami, State of Florida this day of October, 1999.

| State of Florida this day of October, 1999.

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| State of Florida this day

BEFORE ME, the undersigned authority, this day personally appeared JUAN VICENTE URDANETA, who is to me well known to be the person described in and who subscribed the above Articles of Incorporation, and he did acknowledge before me that he made and subscribed the same for the uses and purposes therein set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal in Miami-

Dade County, Florida this 12 day of October, 1999.

Printed Name:

Notary Public
My Commission E

IBIS T. ALCNZO COMMISSION # CC 544622 EXPIRES APR 02, 2000 BONDED THRU

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

In compliance with Section 48.091, Florida Statutes, the following is submitted:

LECTORUM DISTRIBUTORS INC., desiring to organize or qualify under the laws of the
State of Florida with its principal place of business at City of Miami, State of Florida has
named Juan Vicente Urdaneta, Esq., located at 888 Brickell Avenue, 5th Floor, Miami,
Florida 33131, as its agent to accept service of process within Florida.
JUAN VICENTEURDANETA, ESQ.
Incorporator \(\begin{array}{cccccccccccccccccccccccccccccccccccc
Dated: October 13,1990
Having been named to accept service of process for the above stated corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.
I MILET I LAGEATI

Registered Agent

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C:\Uuan\Romo\LectorumDistributorsInc\Docs\ArticlesofInc

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SECRETARY OF STATE