



THE UNITED STATES
CORPORATION
COMPANY

P990000850

99 SEPT 30 PM 3:01

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ACCOUNT NO. : 072100000032

REFERENCE : 389714 4303929

AUTHORIZATION :

COST LIMIT : \$ 78.75

ORDER DATE : September 28, 1999

ORDER TIME : 4:59 PM

ORDER NO. : 389714-005

CUSTOMER NO: 4303929

CUSTOMER: Ms. Yolanda Rodriguez
GREENBERG TRAUIG
GREENBERG TRAUIG
1221 Brickell Avenue
21st Floor
Miami, FL 33131

200003001132--2

DOMESTIC FILING

NAME: ^{Development} TECOS INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY
 PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Jamela Abaied

192-611-2545

W99-22642

EXAMINER'S INITIALS:

PH 10/7/99

FILED
99 SEP 30 PM 3:01
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

RECEIVED
99 SEP 30 AM 8:54
TALLAHASSEE, FLORIDA
DIVISION OF CORPORATIONS



FLORIDA DEPARTMENT OF STATE

Katherine Harris
Secretary of State

October 1, 1999

CSC NETWORKS
1201 HAYS STREET
TALLAHASSEE, FL 32301

SUBJECT: TECOS, INC.
Ref. Number: W99000022642

RESUBMIT

Please give original
submission date as file date.

We have received your document for TECOS, INC. and the authorization to debit your account in the amount of \$78.75. However, the document has not been filed and is being returned for the following:

Please list the street address of each officer/director.

The registered agent must sign accepting the designation.

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an administratively dissolved/revoked entity. Names of administratively dissolved/revoked entities are not available for one year from the date of administrative dissolution/revocation unless the dissolved/revoked entity provides the Department of State with a notarized affidavit stating that they have no intention of reinstating, therefore, releasing the name for use to another entity.

Simply adding "of Florida" or "Florida" to the end of a name is not acceptable.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6973.

Claretha Golden
Document Specialist

Letter Number: 099A00047778

RECEIVED
99 OCT -7 PM 12:52
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF
TECOS DEVELOPMENT, INC.

FILED
99 SEP 30 PM 3: 01
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I

The name of the corporation is TECOS Development, Inc. (the "Corporation").

ARTICLE II

The address of the principal office and the mailing address of the Corporation is 6700 North Andrews Avenue, Suite 200, Fort Lauderdale, Florida 33309.

ARTICLE III

This Corporation shall have authority to issue One Thousand (1,000) shares of Common Stock having a par value of \$0.01 per share.

ARTICLE IV

The Corporation shall hold a special meeting of shareholders only:

- (1) On call of the Board of Directors or persons authorized to do so by the Corporation's Bylaws; or
- (2) If the holders of not less than 50 percent of all votes entitled to be cast on any issue proposed to be considered at the proposed special meeting sign, date, and deliver to the Corporation's secretary one or more written demands for the meeting describing the purpose or purposes for which it is to be held.

ARTICLE V

The street address of the Corporation's initial registered office is 1201 Hays Street, City of Tallahassee, County of Leon, State of Florida 32301 and the name of its initial registered agent at such office is Corporation Service Company.

ARTICLE VI

The Board of Directors of the Corporation shall consist of at least one director, with the exact number to be fixed from time to time in the manner provided in the Corporation's Bylaws.

The number of directors constituting the initial Board of Directors is two (2), and the names of the members of the initial Board of Directors, who are to serve as the Corporation's directors until their successors are duly elected and qualified are:

Jan Eigil Rydningen
6700 North Andrews Avenue, Suite
Fort Lauderdale, Florida 33309

Hans Martin Hamre
6700 North Andrews Avenue, Suite 200
Fort Lauderdale, Florida 33309

FILED
99 SEP 30 PM 3: 01
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

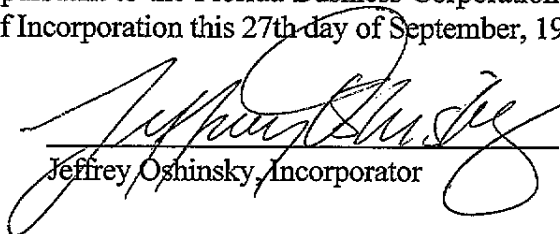
ARTICLE VII

The name of the Incorporator is Jeffrey Oshinsky and the address of the Incorporator is 1221 Brickell Avenue, Miami, Florida 33131.

ARTICLE VIII

This Corporation shall indemnify and shall advance expenses on behalf of its officers and directors to the fullest extent not prohibited by law in existence either now or hereafter.

IN WITNESS WHEREOF, the undersigned, being the Incorporator named above, for the purpose of forming a corporation pursuant to the Florida Business Corporation Act of the State of Florida has signed these Articles of Incorporation this 27th day of September, 1999.


Jeffrey Oshinsky, Incorporator

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned, having been named the Registered Agent of TECOS Development, Inc. hereby accepts such designation and is familiar with, and accepts, the obligations of such position, as provided in Florida Statutes §607.0505.

CORPORATION SERVICE COMPANY


Agent for the Registered Agent

Dated: September 30, 1999