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September 30, 1999

Richard Shapack of of Counsel

- Also admitted in Michigan
- + Also admitted in New York
- Also admitted in Kentucky
- Also admitted in New Jersey
- † Board Certified Tax Attorney

Corporate Records Bureau Division of Corporations 409 East Gaines Street Post Office Box 6327 Tallahassee, Florida 32399

Re:

Phish Food, Inc.

Our File Number: 1674.025

100003004771--5 -10/04/99--01130--010 *****78.75 *****78.75

Dear Reader:

Enclosed you will find an original and one (1) copy of the Articles of Incorporation for Phish Food, Inc. together with our firm check in the sum of \$78.75 which sum represents your filing fee.

Kindly return to my attention a certified copy of said Articles of Incorporation.

If you have any questions regarding this matter, please feel free to contact me. Thank you very much for your attention and consideration.

Very truly yours,

TREISER, KOBZA & LIEBERFARB, CHTD.

Leslie L. Browning, Paralegal

For The Firm

e-mail-llbrowning@tkvnaples.com

/Ilb

Enclosures

P:\Clients Transactions\Hernandez, Michael 1674\Phish, Inc\Letter To Secretary Of State Re Filing Of Articles Of Incorporation

1999 OCT -4 PM 12: OC SECRETARY OF STATE

at 196

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1999 OCT -4 PM 12: 03
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION

OF

PHISH FOOD, INC.

The undersigned, acting as the sole Incorporator of a Corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such Corporation:

ARTICLE I

NAME AND ADDRESS

The name of the Corporation is Phish Food, Inc. The address of the Corporation is 2470 $_{\tiny \odot}$ Treasure Lane, Naples, Florida 34102.

ARTICLE II

DURATION

This Corporation shall commence its existence on the date of filing of these Articles of Incorporation and shall exist perpetually thereafter unless sooner dissolved according to law.

ARTICLE III

PURPOSE

The purpose of the Corporation is to engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV

SHARES

The Corporation shall have the authority to issue Seven Thousand Five Hundred (7,500) shares of common stock, all of one, class, with a par value of One Dollar (\$1.00) per share.

ARTICLE V

PRE-EMPTIVE RIGHTS

There shall be no pre-emptive rights for any shareholder.

ARTICLE VI

INCORPORATOR

The name and address of the sole Incorporator is Michael Hernandez, 2470 Treasure Lane, Naples, Florida 34102.

ARTICLE VII

BY-LAWS

The first By-Laws of the Corporation shall be adopted by the Board of Directors and may be altered, amended or rescinded by the Board of Directors or the Shareholders in the manner provided in the By-Laws.

ARTICLE VIII

BOARD OF DIRECTORS

The business and the affairs of this Corporation shall be managed by a Board of Directors, which shall be elected by the Shareholders and serve as provided in the By-Laws. The number and term of the Directors shall be established from time to time according to the procedure provided in the By-Laws. The Corporation shall have two (2) Directors initially, and the name and address of such initial Directors are as follows:

Mr. Michael Hernandez 2470 Treasure Lane Naples, Florida 34102

Mrs. Lisa Hernandez 2470 Treasure Lane Naples, Florida 34102

ARTICLE IX

CONTRACTS WITH DIRECTORS

No contract or other transaction between this Corporation and any other Corporation, and no act of this Corporation, shall in any way be affected or invalidated by the fact that any of the Directors of this Corporation are pecuniarily or otherwise interested in, or are Directors or Officers of, such other Corporation. Any Director individually, or any firm of which any Director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of this Corporation, provided that the fact that he or such firm is so interested shall be disclosed or shall have been known to the Board of Directors or a majority thereof, and any Director of this Corporation who is also a Director or an Officer of such other corporation, or who is so interested, may not be counted in determining the existence of a quorum and may not participate in or vote at any meeting of the Board of Directors of this Corporation which shall authorize any such contract or transaction.

ARTICLE X

SHAREHOLDERS' PROPERTY

The private property of the Shareholders shall not be subject to payment of the corporate debts to any extent.

ARTICLE XI

INDEMNIFICATION

The Corporation shall indemnify and insure its Officers and Directors to the fullest extent permitted by law either now or hereafter.

ARTICLE XII

REGISTERED AGENT AND OFFICE

The registered agent of the Corporation is Michael Hernandez and the address of the registered office is 2470 Treasure Lane, Naples, Florida 34102.

September, 1999.

IN WITNESS WHEREOF, the Incorporator has affixed his signature on the 28 day of

	ATE OF FLORIDA UNTY OF COLLIER	
CO	ONT I OF COLLIER	
by	MICHAEL HERNANDEZ, wh	knowledged before me this 28 day of September, 1999 to is personally known to me (or has produced
	as identifica	ation) and did take an oath.
		Stanly Telesant
		Notary Public
		Typed, Printed or Stamped Name
		Commission No:
	Commission Expires: Commission No. is:	STANLEY LIEBERFARB MY COMMISSION # CC 768318 EXPIRES: August 29, 2002 Rended Then Notare, Public Hindenwrites

FILED

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SECRETARY OF STATE TALLAHASSEE. FLORIDA

ACCEPTANCE BY REGISTERED AGENT

Having been designated in the foregoing Articles of Incorporation as the Registered Agent of the above-named Corporation to accept service of process for said Corporation, at the place designated as the Registered Office, I hereby accept such designation and agree to act in such capacity and to comply with the provisions of the Florida General Corporation law in all other respects.

Dated this <u>28</u> day of September, 1999.

MICHAEL HERNANDEZ