

LESLIE F. HECKER

Attorney At Law

Gables One Tower • 1320 South Dixie Highway • Suite 1100
Coral Gables, Florida 33146 • Telephone (305) 663-0850

September 16, 1999

P99000083493

Corporate Records Bureau
Division of Corporations
Department of State
409 East Gaines Street
Tallahassee, FL 32399

600002390206--5
-09/17/99--01093--009
*****70.00 *****70.00

Re: Leslie F. Hecker, P.A.

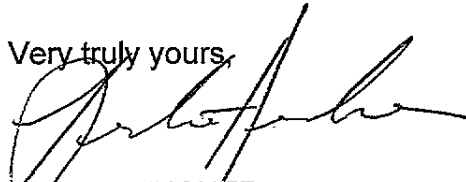
Dear Sir/Madam:

Enclosed please find the original Articles of Incorporation for the above referenced corporation. Also, please find enclosed a check in the amount of \$70.00 as the fee for filing the corporation.

Kindly return the executed Article of Incorporation via Airbourne express. I enclose a mailing label with my billing number for your convenience.

Thanking you in advance for your cooperation.

Very truly yours,



LESLIE F. HECKER

LH/lg
Encl.

FILED
1999 SEP 17 PM 6:14
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

OK Kim
fax copy stock

1299000021773

**ARTICLES OF INCORPORATION
OF**

LESLIE F. HECKER

FILED
1999 SEP 17 PM 6:17
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract and an attorney duly licensed to render services as such under the laws of the State of Florida, hereby presents these Articles of Incorporation to the Secretary of State of the State of Florida for the formation of a Corporation under the Professional Service Corporation Act and other laws of the State of Florida.

I.

The name of the Corporation is:

LESLIE F. HECKER, P.A.

II.

1. The general nature of the business of the transacted by this corporation shall be:
 - (a) To engage in the practice of law and such other businesses permitted under the laws of the State of Florida. All professional services shall be rendered only through those officers, employees and agents of the corporation who are duly licensed or otherwise legally authorized to render such professional services within the State of Florida.
 - (b) To conduct its business at multiple locations and to have one or more offices at multiple locations.
 - (c) To do everything necessary and proper for the accomplishment of the objectives set forth in these Articles of Incorporation.
 - (d) To exercise any other corporate power conferred by the laws of the State of Florida, it being understood that the foregoing powers are in addition to, and not in limitation of, those conferred by law.

2. The foregoing paragraph sets forth the objectives and purposes of this Corporation. The foregoing shall not limit or restrict the purposes of the corporation otherwise permitted under law. Nothing contained anywhere in these Articles of Incorporation shall create or authorize any corporate power, the exercise of which would cause the corporation to fail to qualify under Chapter 621 of the Florida Statutes.

III.

1. The corporation is to exist perpetually.
2. The corporate existence of this corporation shall commence on the date the Articles of Incorporation are filed with the Secretary of State.

IV.

The street address of the initial registered office and the name of the initial registered agent shall be:

NAME

Leslie F. Hecker

ADDRESS

Gables One Tower
1320 S. Dixie Highway
Suite 1100
Coral Gables, FL 33146

V.

The name and post office address of each subscriber to these Articles of Incorporation shall be:

NAME

Leslie F. Hecker

ADDRESS

Gables One Tower
1320 S. Dixie Highway
Suite 1100
Coral Gables, FL 33146

VI.

The power to alter, amend, or repeal the By-Laws shall be vested in the stockholders and the directors of the Corporation in the manner set forth in the By-Laws.

VII.

The corporation shall have one director initially. Thereafter the number of directors may be increased or decreased in the manner set forth in the By-Laws.

The name and address of the initial director is as follows:

NAME

Leslie F. Hecker

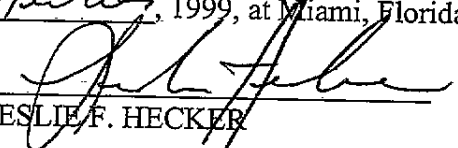
ADDRESS

Gables One Tower
1320 S. Dixie Highway
Suite 1100
Coral Gables, FL 33146

VIII.

The corporation shall indemnify any officer, director or employee, or any former officer, director or employee to the fullest extent permitted by law. Undersigned does hereby execute, acknowledge and file the following Articles of Incorporation for the purpose of creating a corporation under the laws of the State of Florida.

IN WITNESS WHEREOF each subscriber has hereunto executed these Articles of Incorporation this 16 day of September, 1999, at Miami, Florida.


LESLIE F. HECKER

IX.

The maximum number of shares of stock that the corporation is authorized to have outstanding at any time is 1 share of \$ 1.00 par value common stock.

IN WITNESS WHEREOF each subscriber has hereunto executed these Articles of Incorporation this 22 day of September, 1999, at Miami, Florida.


LESLIE F. HECKER

CERTIFICATE DESIGNATING PLACE OF BUSINESS
OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN
THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

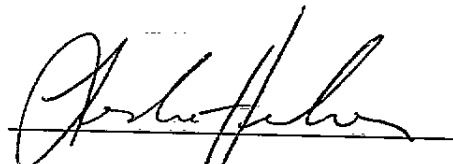
Pursuant to Chapter 48.091, Florida Statutes, the following is submitted in
Compliance with said Act:

LESLIE F. HECKER

desiring to organize under the laws of the State of Florida with its principal office, as
indicated in the Articles of Incorporation, at 1320 South Dixie Highway, Suite 1100,
Coral Gables, Florida, 33146, has named Leslie F. Hecker as its agent to accept service
of process within this State.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above-stated corporation,
at the place designated in this certificate, I hereby agree to act in this capacity, and agree
to comply with the provisions of said Act relative to keeping said office open.


LESLIE F. HECKER

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

1999 SEP 17 PM 6:17

FILED