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Florida Department of State
Division of Corporations
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FLORIDA PROFIT CORPORATION OR P.A.

JMC HOLDINGS, INC.

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FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

September 10, 1999

EMPIRE

SUBJECT: JMC HOLDINGS, INC.
REF: W99000020876

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Division of Corporations - P.O. BOX 6327 - Tallahassee, Florida 32314

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ARTICLES OF INCORPORATION
OF
JMC HOLDINGS, INC.

ARTICLE I - NAME

The name of this corporation is JMC HOLDINGS, INC.

ARTICLE II - PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be: 3100 N
OCEAN BOULEVARD FORT LAUDERDALE, FLORIDA 33308.

ARTICLE III - DURATION

This corporation shall have perpetual existence commencing on the date of the filing of
these Articles with the Department of State.

ARTICLE IV - PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE V - CAPITAL STOCK

This corporation is authorized to issue 100 shares of \$1.00 par value common stock which
shall be designated "Common Shares".

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 11900 BISCAYNE
BOULEVARD MIAMI, FLORIDA 33181 ^{→ Suite #290} and the name of the initial registered agent of this
corporation at that address is KIM MARKS.

Prepared by:

Kim Marks CPA PA
11900 Biscayne Blvd #290
North Miami FL 33181

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ARTICLE VII - INCORPORATORS
The name and address of each person signing these Articles is:

NAME ADDRESS

JOAO CARVALHO

3100 N OCEAN BOULEVARD
FORT LAUDERDALE FLORIDA 33308

3084

ARTICLE VIII - Officers
The name and title of each officers is:

JOAO CARVALHO

President
Vice President
Secretary
Treasurer

ARTICLE VIII - AMENDMENT
This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this September 7, 1999

X *[Signature]*
Signature/Title

STATE OF FLORIDA
COUNTY OF DADE

Before me, a Notary Public authorized to take acknowledgements in the State and County set forth above, personally appeared JOAO CARVALHO, the persons who executed the foregoing Articles of Incorporation, and they acknowledged before me that they executed those Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in the State and County aforesaid, this September 7, 1999.

[Signature]
Notary Public, State of Florida at Large

My commission Expires:
OFFICIAL NOTARY SEAL
KIMBERLY STEPHEN MARKS
NOTARY PUBLIC STATE OF FLORIDA
COMMISSION NO. CC047247
MY COMMISSION EXP. OCT 7, 2001

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

FIRST--THAT JMC HOLDINGS, INC.
(Name of Corporation)

DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT CITY OF FORT LAUDERDALE, STATE OF FLORIDA 33308, HAS NAMED KIM MARKS, LOCATED AT 11900 B. STANLEY BLVD. # 220, STATE OF FLORIDA 33311, AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.

SIGNATURE [Signature]
(Corporate Officer)

TITLE President

DATE 9/7/99

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER PERFORMANCE OF MY DUTIES.

SIGNATURE [Signature]
(Resident Agent)

DATE 9/7/99

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