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Examiner's Initials

TR2E031(9/92)

#### ARTICLES OF INCORPORATION

FOR ----

### NIEBLA SHOES, INC.

#### ARTICLE I - NAME

THE NAME OF THIS CORPORATION IS: NIEBLA SHOES, INC. THE INITIAL POST OFFICE ADDRESS OF THIS CORPORATION IN THE STATE OF FLORIDA IS: 921 S.W. 74TH AVE. MIAMI, FLORIDA 33144-4525.

### ARTICLE II - DURATION

THE TERM OF DURATION OF THIS CORPORATION SHALL BE PERPETUAL.

## ARTICLE III - PURPOSE

- A) THE PURPOSE FOR WHICH CORPORATION IS BEING ORGANIZED IS TO OPERATE A SHOE STORE AND SHOE SALE RETAIL.
- B) TO ENGAGE IN ANY OF ALL LAWFUL ACTIVITY AND TO INSTITUTE, PARTICIPATE IN AND PROMOTE COMMERCIAL, MERCANTILE, FINANCIAL AND INDUSTRIAL ENTERPRISES AND OPERATION, AND FOR THE PURPOSE OF TRANSACTION ANY OR ALL LAWFUL BUSINESS.

#### ARTICLE IV - CAPITAL STOCK

THE MAXIMUM NUMBER OF SHARES OF STOCK THAT THIS CORPORATION IS AUTHORIZED TO HAVE OUTSTANDING AT ANY TIME IS (100) SHARES OF COMMON STOCK OF \$1.00 (ONE DOLLAR) NOMINAL VALUE EACH.

#### ARTICLE V - VOTING RIGHTS

EXCEPT AS OTHERWISE PROVIDED BY LAW THE ENTIRE POWER FOR THE ELECTION OF DIRECTORS AND FOR ALL OTHER PURPOSES SHALL BE VESTED EXCLUSIVELY IN THE HOLDERS OF THE OUSTANDING COMMON SHARES.

# ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

THE STREET ADDRESS OF THE INITIAL REGISTERED OFFICE OF THIS CORPORATION IS: 921 S.W. 74TH AVE. MIAMI, FLORIDA 33144-4525, AND THE NAMEROF THE INITIAL REGISTERED AGENT FOR THIS CORPORATION AT THAT ADDRESS IS: MANUEL NIEBLA.

# ARTICLE VII - INITIAL BOARD OF DIRECTORS AND OFFICERS

THIS CORPORATION SHALL HAVE NOT LESS THAN TWO (2) DIRECTORS INITIALLY. THE NUMBER OF DIRECTORS MAY BE INCREASED OR DIMIN-SHED FROM TIME TO TIME. BY LAWS ADOPTED BY THE STOCKHOLDERS, BUT SHALL NEVER BE LESS THAN TWO (2). THE NAME AND ADDRESS OF THE INITIAL DIRECTORS AND OFFICERS ARE:

NAME POSITION

MANUEL NIEBLA PRESIDENT/DIRECTOR
921 S.W. 74TH AVE.
MIAMI, FLORIDA 33144-4525

ESTHER NIEBLA SECRETARY/DIRECTOR
921 S.W. 74TH AVE.
MIAMI, FLORIDA 33144-4525

#### ARTICLE VIII - INCORPORATORS

NAME	ADDRESS	SHARES
ESTHER NIEBLA	921 S.W. 74TH AVE. MIAMI, FLORIDA 33144-4525	50%
MANUEL NIEBLA	921 S.W. 74TH AVE. MIAMI, FLORIDA 33144-4525	50%

#### ARTICLE IX - POWERS

THIS CORPORATION SHALL HAVE ALL OF THE CORPORATE POWERS ENUMERATED IN THE FLORIDA GENERAL CORPORATION ACT, OR ANY SUCCESSORS THERE TO.

IN WITNESS WHEREOF, THE UNDERSIGNED INCORPORATORS HAVE EXECUTED THESE ARTICLES OF INCORPORATION THIS 2ND DAY OF SEPTEMBER, 1999.

MANUEL NIEBLA

INCORPORATOR AND REGISTERED

AGENT

ESTHER L. NIEBLA

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION

SIGNATURE

MANUEL NIEBE

DATE: <u>SEPTEMBER</u> 2, 1999

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SECRETARY OF STATE
TALLAHASSEE FLORIDA