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Florida Department of State  
Division of Corporations  
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To: Division of Corporations  
Fax Number : (850)922-4001

From: Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305)672-0686  
Fax Number : (305)672-9110

FLORIDA PROFIT CORPORATION OR P.A.

Efsa Inc.

Certificate of Status	1
Certified Copy	0
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## ARTICLES OF INCORPORATION

### Article I. Name

The name of this Florida corporation is:  
Efsa Inc.

### Article II. Address

The mailing address of the Corporation is:  
Efsa Inc.  
1390 Brickell Ave. Suite 275  
Miami FL 33131

### Article III. Registered Agent

The name and address of the registered agent of the Corporation is:  
J. David Peña  
1101 Brickell Avenue  
Suite 1100  
Miami FL 33131

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TALLAHASSEE, FLORIDA

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### Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:  
Carlos J. Espinoza  
Monica Cuellar de Espinoza  
Juan Pablo Espinoza

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

J. David Peña | FL Bar Member 0651400  
Peña & Sidlosca  
1101 Brickell Avenue  
Suite 1100  
Miami FL 33131  
305-372-0182  
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Article V. Capital Stock

The Corporation shall have the authority to issue 1,000 shares of common stock, par value \$1.00 per share.

Article VI. Incorporator

The name and address of the incorporator is:

J. David Peña  
Peña & Sidlosca  
1101 Brickell Avenue  
Suite 1100  
Miami FL 33131

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on August 31, 1999.

The undersigned incorporator executed these Articles of Incorporation on August 31, 1999.

*A. M. Kelly*

J. DAVID PEÑA  
by A.M. Kelly as attorney-in-fact

J. David Peña | FL Bar Member 0651400  
Peña & Sidlosca  
1101 Brickell Avenue  
Suite 1100  
Miami FL 33131  
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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

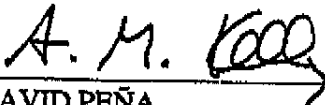
**CORPORATION:**

Efsa Inc.

**REGISTERED AGENT/OFFICE:**

J. David Peña  
1101 Brickell Avenue  
Suite 1100  
Miami FL 33131

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



J. DAVID PEÑA  
by A.M. Kelly as attorney-in-fact

Date: August 31, 1999

J. David Peña | FL Bar Member 0651400  
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