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Account Name : BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.
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FLORIDA PROFIT CORPORATION OR P.A.

So. Florida Consultants, Inc.

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FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

August 5, 1999

BLUMBERG

SUBJECT: SO. FLORIDA CONSULTANTS, INC.
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THE NAME CONFLICT IS SOUTH FLORIDA CONSULTANTS, INC. DOC #P98000076800.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF

Independent Construction Management & Consulting, Inc.

THE UNDERSIGNED sole incorporator, being a natural person competent to contract and desiring to form a corporation under Title XXXV, Chapter 607, of the Revised Florida Statutes, herewith submits the following information:

1. The name of the corporation is: **Independent Construction Management & Consulting, Inc.**
2. The duration of the corporation shall be perpetual.
3. The general purpose or purposes for which this corporation is being formed are to include the transaction of any or all lawful business for which corporations may be incorporated under this chapter.
4. The aggregate number of shares which the corporation shall have authority to issue is **5,000 shares, at \$ 1.00 par value.**
5. The principal mailing address of the corporation will be: **8035 Dillman Road, West Palm Beach, FL 33411**, and the name of its initial registered agent at such address is: **William Bell**
6. The name and address of the sole incorporator is: **Monica M. Burton , c/o BlumbergExcelsior Corporate Services, Inc., 62 White Street, 2nd Floor, New York, NY 10013**

IN WITNESS WHEREOF, the undersigned, as sole incorporator of this corporation has executed these Articles of Incorporation.

Dated: July 27, 1999



Monica M. Burton
Sole Incorporator

BlumbergExcelsior Corporate Services
62 White Street, 2nd Fl
New York, NY 10013
(212) 431-5000

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ACCEPTANCE OF APPOINTMENT

AS

REGISTERED AGENT

I, the undersigned, do hereby accept appointment as Registered Agent for Independent Construction Management & Consulting, Inc. the within named corporation.

Dated: July 27, 1999



William Bell

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TALLAHASSEE, FLORIDA

BlumbergExcelsior Corp. Services
62 White Street, 2nd Fl.
New York, NY 10013
(212) 431-5000

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