

P99000070930

December 17, 2001

DEBIT MEMO ANNUAL REPORT
DISSOLUTION NOTICE

ANNUAL REPORT: A & R MOTORS,
INC.

100004728311--3

DEBIT MEMO: 21433-E

CHECK# 0886



FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

December 17, 2001

A & R MOTORS, INC.
2100B FORSYTH ROAD
ORLANDO, FL 32807

SUBJECT: A & R MOTORS, INC.

Debit Memo #: 21433-E

Document #: P99000070930

Due to your failure to respond to our letter advising you of your returned check and giving you 60 days notice of our intent to dissolve the above corporation, this corporation is now administratively dissolved.

A Certificate of Dissolution is enclosed.

Should you have any questions, please feel free to contact this office at (850) 245-6057.

Sincerely,
Pat Bailey
Accountant II

State of Florida



Department of State

CERTIFICATE OF ADMINISTRATIVE DISSOLUTION

The provisions of section 607.1421 or 617.1421, Florida Statutes, which requires 60 days notice of a proposed dissolution, have been met for A & R MOTORS, INC., a corporation organized under the laws of the State of Florida. This corporation is hereby administratively dissolved as of December 17, 2001 for failure to file the required annual report(s), as required by law.

The document number of this corporation is P99000070930.

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capitol, this the
Seventeenth day of December, 2001



CR2EO22 (1-99)

Katherine Harris

Katherine Harris
Secretary of State