reporations * Corporation Forms tered agent is required apon whom e, but need ce provided the same as Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314 000002346860---08/02/99--01016--003 ****131.25 *****87.50 to sign the r title after Manufacturing Solutions, Inc. porate name - must include suffix) t <u>may</u> be set ied but may n 607.0203, FROM: the date of 305-865-7588 o: Daytime Telephone number ed. This does NOTE: Please provide the original and one copy of the articles. 561

ARTICLES OF INCORPORATION

OF

ARROW MANUFACTURING SOLUTIONS, INC.

The undersigned incorporator, hereby forms a corporation in accordance with the Florida Business Corporation Act, and hereby adopts the following articles of incorporation:

ARTICLE I - NAME

The name of the corporation is Arrow Manufacturing Solutions, Inc.

ARTICLE II - PURPOSE

The corporation is organized for the following purposes:

- 1) To provide consulting and financial services to the manufacturing industry and to businesses that need to get things manufactured.
- 2) To own property, enter into contracts, and to carry on any business necessary or incidental to the accomplishment or furtherance of the purposes or objectives of the corporation.

ARTICLE III - CAPITALIZATION

The amount of capital with which the corporation will begin its existence is \$1,000.

ARTICLE IV - BEGINNING OF CORPORATE EXISTENCE

The date when existence of this corporation shall begin is August 2, 1999.

ARTICLE V - TERM OF EXISTENCE

This corporation shall have perpetual existence.

ARTICLE VI - PRINCIPAL OFFICE

The physical address and mailing address of the principal place of business of this Corporation is 20801 Biscayne Blvd., Ste 403, Aventura, FL 33180, in Miami-Dade County, Florida.

ARTICLE VII - REGISTERED AGENT

The name of the initial Registered Agent of this corporation is Alan Thomas, Esq., whose business address is 20801 Biscayne Blvd., Ste 403, Aventura, FL 33180.

ARTICLE VIII - INCORPORATOR

The name and address of the incorporator of the corporation is Alan Thomas at 20801 Biscayne Blvd., Ste 403, Aventura, FL 33180.

ARTICLE IX - INITIAL OFFICERS

The initial officer of this corporation is Alan R. Thomas.

ARTICLE X - STOCK

This corporation is authorized to have 500 shares of stock.

ARTICLE XI - AMENDMENTS

There Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by Alan Thomas.

ARTICLE XII - DISSOLUTION

The corporation may be dissolved at any time by Alan Thomas.

The undersigned incorporator has executed these Articles of Incorporation at Miami-Dade County, Florida on the 31st day of July, 1999.

Alan Thomas - President

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT / REGISTERED OFFICE

FOR

ARROW MANUFACTURING SOLUTIONS, INC.

Pursuant to Florida statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office / agent, in the State of Florida.

The name and address of the registered agent and office is:

Alan R. Thomas, Esq. 20801 Biscayne Blvd., Ste 403 Aventura, FL 33180

ACCEPTANCE:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as registered agent.

I agree as registered agent of Arrow Manufacturing
Solutions, Inc., to accept Service of Process, to keep the office open during prescribed hours, to post my name at the above Florida designated address in some conspicuous place in the office as required by law.

Alan Thomas - President

Registered front

/ - / کی - / Date AUG -- 2 PM 4: 2