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THE UNITED STATES CORPORATION COMPANY

ACCOUNT NO. : 072100000032  
REFERENCE : 304979 81390A  
AUTHORIZATION : Patricia Pignatelli  
COST LIMIT : \$ 78.75

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99 JUL 13 PM 3:07  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ORDER DATE : July 13, 1999  
ORDER TIME : 10:56 AM  
ORDER NO. : 304979-015  
CUSTOMER NO: 81390A

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CUSTOMER: Alfredo G. Duran, Esq  
ALFREDO G. DURAN, ESQ  
ALFREDO G. DURAN, ESQ  
Grand Bay Plaza, Suite 1100  
2665 South Bayshore Drive  
Miami, FL 33133

DOMESTIC FILING

NAME: AMPARO BOTERO OF FLORIDA, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION  
       CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY  
       PLAIN STAMPED COPY  
       CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Janine Lazzarini

EXAMINER'S INITIALS:

RECEIVED  
99 JUL 13 PM 12:14  
SECRETARY OF STATE  
CORPORATIONS  
TALLAHASSEE, FLORIDA  
JH  
7/13/99

ARTICLES OF INCORPORATION

FILED

99 JUL 13 PM 3: 07  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

OF

AMPARO BOTERO OF FLORIDA, INC.

The undersigned subscribers to these Articles of Incorporation each a natural person competent to contract, hereby associate themselves to form a corporation under the laws of the State of Florida.

**ARTICLE ONE**

The name of the corporation is:

**AMPARO BOTERO OF FLORIDA, INC.**

**ARTICLE TWO**

The general nature of the business to be transacted by the Corporation is:

- a. Any activity or business permitted under the laws of the United States and/or the State of Florida.
- b. And, in general, to carry on any other business whatsoever in connection with the foregoing or which is calculated directly or indirectly to promote the interest of the corporation or to enhance the value of its properties.
- c. And, further, to borrow or raise money for the purpose of the company, and to secure the same and interest, or for any other purpose. To mortgage all or any part of the property corporeal or incorporeal rights or franchises of this company now owned or hereinafter acquired, and to create, issue, draw and accept and negotiate bonds and mortgages, bills of exchange, promissory notes or other obligation or negotiable instruments.

The foregoing paragraphs shall be construed as enumerating both objects and purposes of the Corporation; and it is hereby expressly provided that the foregoing enumeration of specific purposes shall not be held to limit or restrict in any manner the purposes of the Corporation otherwise permitted by law.

**ARTICLE THREE**

The maximum number of shares of stock that the corporation is authorized to have outstanding at any one time is 100 shares of common stock having a par value of \$100.00 per share.

**ARTICLE FOUR**

The corporation is to exist perpetually commencing on the date these Articles of Incorporation are filed with the Secretary of State of Florida.

**ARTICLE FIVE**

The initial post office address of the principal office of the Corporation in the State of Florida is

**Suite 1400, Terremark  
2601 So. Bayshore Drive.  
Miami, Fl 33133**

The Board of directors may from time to time move the principal office to any other address in the State of Florida.

**ARTICLE SIX**

The business of the Corporation shall be managed by the Board of Directors. The number of directors constituting the entire Board shall not be less than one; and subject to such minimum may be increased or decreased from time to time by amendment of the By-laws in a manner not prohibited by law. Until so changed the number shall be one.

**ARTICLE SEVEN**

The names and addresses of the members of the first Board of Directors are:

**AMPARO BOTERO  
19707 Tumberry Way  
Apt. 23F  
Aventura, Florida 33180**

**ARTICLE EIGHT**

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This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendments hereto and any right conferred upon the shareholders is subject to this reservation. Further, the power to adopt, alter, amend or repeal By-Laws shall be vested in the Board of Directors and the shareholders of this Corporation.

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE NINE**

The name of the initial registered agent is **ALFREDO G. DURAN** The initial street address of the initial registered agent is: **Suite 1400, Terremark, 2601 So. Bayshore Drive, Miami, Florida 33133.** The Board of Directors may from time to time designate some other address and place for the registered office of this Corporation as it may see fit.

**ARTICLE TEN**

The name and address of the person signing these articles is:

**ALFREDO G. DURAN  
Suite 1400, Terremark  
2601 So. Bayshore Drive  
Miami, Florida 33133**

IN WITNESS WHEREOF, the undersigned have executed these Articles of Incorporation this 12<sup>th</sup> day of JULY, 1999



**ALFREDO G. DURAN**

**ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT**

I hereby accept the appointment as registered agent contained in the foregoing Articles of Incorporation and state that I am familiar with and accept the obligations of Section 607.0501 of the Florida Statutes.



**ALFREDO G. DURAN**