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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 922-4001

From:

Account Name : FAS-T CORP. AGENTS, INC.
Account Number : 071001002335
Phone : (305) 599-0839
Fax Number : (305) 716-0346

FLORIDA PROFIT CORPORATION OR P.A.

MARLINS MOTORS INC.

Certificate of Status	0
Certified Copy	1
Page Count	02
Estimated Charge	\$78.75

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

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ARTICLES OF INCORPORATION OF
MARLINS MOTORS INC.

The undersigned incorporator for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I NAME

The name of this corporation is MARLINS MOTORS INC.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

3701 NW 27th Avenue
Miami, FL 33142

ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

1000 shares of \$1.00 per value common stock

ARTICLE IV INITIAL BOARD OF DIRECTORS

This corporation shall have four (4) directors initially. The number of directors may be increased or diminished from time to time in accordance with by-laws adopted by the stockholders. The names and addresses of the initial board of directors are:

<u>NAME</u>	<u>ADDRESS</u>
Tomas G Huaman President	3701 NW 27 th Avenue Miami, FL 33142
Emilio Zapata Secretary	3701 NW 27 th Avenue Miami, FL 33142
Rafael Huaman Vice President	3701 NW 27 th Avenue Miami, FL 33142
Nelson Raygada Treasurer	3701 NW 27 th Avenue Miami, FL 33142

Prepared by: Sergio Massa, Accountant
Business Authority Corp.
8347 SW 40th Street
Miami, FL 33155
Tel: (305) 220-3420

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ARTICLE V. INITIAL REGISTERED AGENT AND STREET ADDRESS

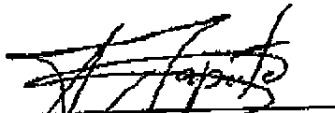
The name and Florida street address of the initial registered agent are:

Emilio Zapata
3701 NW 27th Avenue
Miami, FL 33142

ARTICLE VI INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation are:

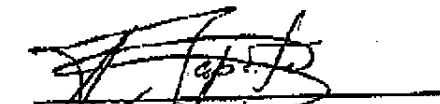
Emilio Zapata
3701 NW 27th Avenue
Miami, FL 33142


Emilio Zapata

July 6th, 1999
Date

ACKNOWLEDGMENT:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


Emilio Zapata

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