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LAVARUS CORPORATE FILING SERVICE, INC.

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LOCAL REPRESENTATIVE TALLAHASSEE

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-07/01/99--01046--022  
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OFFICE USE ONLY

CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

1. MAKRO USA, INC.

(Corporation Name)

(Document #)

2. (Corporation Name)

(Document #)

3. (Corporation Name)

(Document #)

4. (Corporation Name)

(Document #)

☒ Walk in ☒ Pick up time 2:00

☒ Certified Copy

☐ Mail out ☐ Will wait

☐ Photocopy

☐ Certificate of Status

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SECRETARY OF STATE  
TALLAHASSEE FLORIDA

NEW FILINGS	
<input checked="" type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/ QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

Examiner's Initials

DE LA OSA & ASSOCIATES, P.A.

CERTIFIED PUBLIC ACCOUNTANTS

5001 S.W. 74th Court • Suite 202 • Miami, Fl. 33155 • Phone (305) 273-1040 • Fax: (305) 668-8222  
Members of American Institute Of Certified Public Accountants  
Florida Institute Of Certified Public Accountants

June 25, 1999

Florida Department of State  
Division of Corporations  
409 E. Gaines Street  
Tallahassee, FL 32399

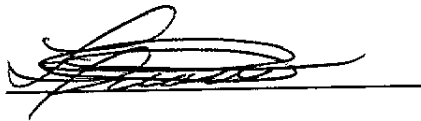
Reference: Makro USA, Inc.

Gentlemen:

Enclosed please find the original and one photocopy of the Articles of Incorporation of the above-captioned corporation. The corresponding check, # 1134 in the amount of \$ 78.75 for the filing fees has also been enclosed.

Please mail a filed copy of the articles to the undersigned at your earliest convenience.

Sincerely yours,



**ARTICLES OF INCORPORATION**  
**OF**  
**MAKRO USA, INC.**

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

**ARTICLE I. NAME**

The name of the corporation shall be:  
**MAKRO USA, INC.**

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**ARTICLE II. NATURE OF BUSINESS**

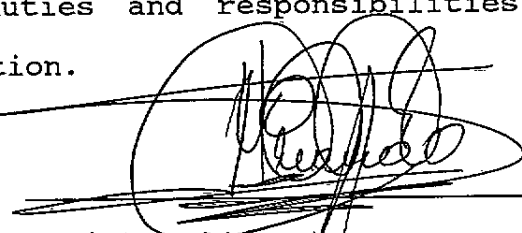
This corporation may engage or transact in any or all lawful activities of business permitted under the laws of the United States, the State of Florida, or any other state, country, territory or nation.

**ARTICLE III. CAPITAL STOCK**

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is One Thousand (1,000) shares of common stock having a par value of One Dollar (\$1.00) per share. The corporation will begin business with One Thousand shares at One Dollar (\$1.00) per share.

#### ARTICLE IV. ADDRESS

The street address of the initial mailing offices of the corporation shall be 5001 S.W. 74th Court Suite #202., Miami, FL 33155 and the name of the initial registered agent of the corporation at that address shall be Jose Miranda hereby am familiar with and accept the duties and responsibilities as registered agent for said corporation.

  
Registered Agent

#### ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.


#### ARTICLE VI. DIRECTORS

This corporation shall have the following directors in office until otherwise selected according to the Bylaws of the Corporation. The directors are as follows:

President/Tresurer .....	Carlos Miranda 5001 S.W. 74th Court #202 Miami, FL 33155
Vice-President/Secretary .....	Jose Miranda 5001 S.W. 74th Court #202 Miami, FL 33155

ARTICLE VII. INCORPORATOR

The name and street address of the incorporator of these Articles of Incorporation is: Carlos de la Osa - 5001 S.W. 74th Court. Suite 202., Miami, FL 33155.

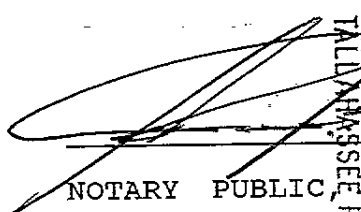
  
\_\_\_\_\_  
Incorporator

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 25 day of June, 1999.

STATE OF FLORIDA)

COUNTY OF DADE)

BEFORE ME, the undersigned authority, personally appeared Marlyn Llorca, who executed the foregoing Articles of Incorporation this 25 day of June, 1999.

  
\_\_\_\_\_  
NOTARY PUBLIC, State of  
Florida at large  
My Commission Expires:

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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