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Florida Department of State
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To:

Division of Corporations
Fax Number : (850)922-4001

From:

Account Name : ACE INDUSTRIES, INC.
Account Number : 070744001530
Phone : (305)358-2571
Fax Number : (305)358-7832

FLORIDA PROFIT CORPORATION OR P.A.

KING RENT A CAR CORP.

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H99-15744

ARTICLES OF INCORPORATION

Article 1: Name of Corporation: KING RENT A CAR CORP.

Address of Corporation: 12618 SW 210TH TERRACE

MIAMI, FLORIDA 33177

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 100, with a par value of \$1.00.
(PAR VALUE IS NOT REQUIRED).

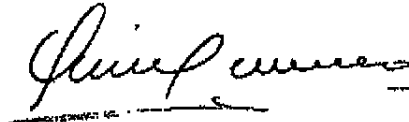
Article 3: REGISTERED AGENT: ANIBAL SALAZAR

REGISTERED OFFICE: 12618 SW 210TH TERRACE

MIAMI, FLORIDA 33177

* I am familiar with and hereby accept the duties and responsibilities as Registered Agent for said corporation.

06 / 28 / 99
Date



Signature of Registered Agent

Article 4: The Board of Directors are: (Board of Directors is NOT REQUIRED).
First listed is President, second is Vice President, then Secretary/Treasurer.

1. ANIBAL SALAZAR, 12618 SW 210TH TERRACE, MIAMI, FLORIDA 33177
2. ANTONIO MATEOS, 12618 SW 210TH TERRACE, MIAMI, FLORIDA 33177
- 3.

Article 5: The NAME and ADDRESS of the INCORPORATOR is:

ANIBAL SALAZAR

12618 SW 210TH TERRACE

MIAMI, FLORIDA 33177

In witness whereof, I have subscribed my name:



Signature of Incorporator

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Prepared by: Ace Industries, Inc., 54 NW 11th Street, Miami, FL 33136, (305) 358-2571

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