THE UNITED STATES **CORPORATION**

99 JUN 17 PN L; 27

SECRETARY OF STATE TALLAUMSSEE, FLORIDA

ACCOUNT NO. : 072100000032

REFERENCE: 277793

92490A

AUTHORIZATION :

COST LIMIT :

ORDER DATE: June 17, 1999

ORDER TIME: 1:47 PM

ORDER NO. : 277793-005

000002908200

CUSTOMER NO: 92490A

CUSTOMER: Ms. Paola Febres

PROFILET VAZQUEZ & HESS PROFILET VAZQUEZ & HESS

Suite 407

501 Brickell Key Drive

Miami, FL 33131

DOMESTIC FILING

NAME:

GLENLIVET OF FLORIDA, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY

PLAIN STAMPED COPY

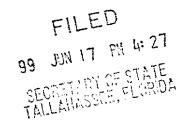
_ CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Christine Lillich

EXAMINER'S INITIAL

ARTICLES OF INCORPORATION

OF



GLENLIVET OF FLORIDA, INC.

The undersigned incorporator, for the purpose of forming a corporation for profit under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

ARTICLE I

The name of the corporation is GLENLIVET OF FLORIDA, INC. ("corporation").

ARTICLE II

The Corporation is organized for the purpose of transacting any and all lawful business for which corporations may be formed under the Florida Business Corporation Act, and all amendments and supplements thereto, or any law enacted to take the place thereof (collectively, the "Act").

ARTICLE III

The Corporation is authorized to issue 10,000 shares of common stock, with a par value of \$1.00 per share.

ARTICLE IV

The address of the principal office of the Corporation, and its mailing address, is 501 Brickell Key Drive, suite 407, Miami, Florida 33131.

ARTICLE V

The street address of the Corporation's initial registered office is 501 Brickell Key Drive, suite 407, Miami, Florida 33131 and the name of the initial registered agent is Gerardo A. Vazquez, Esq.

ARTICLE VI

The Corporation shall indemnify, and advance expenses to, to the fullest extent authorized or permitted by the Act, any person made, or threatened to be made, a party to any action, suit or proceeding by reason of the fact that he is or was a director or officer of the Corporation or is or was serving at the request of the Corporation as a director or officer of another corporation.

Unless otherwise expressly prohibited by the Act, and except as otherwise provided in the foregoing sentence, the Board of Directors of the Corporation shall have the sole and exclusive discretion, on such terms and conditions as it shall determine, to indemnify, or advance expenses to, any person made, or threatened to be made, a party to any action, suit, or proceeding by reason of the fact that he is or was an employee or agent of the Corporation, or is or was serving at the request of the Corporation as an employee or agent of another corporation, partnership, joint venture, trust or other enterprise. Except for any person who is or was a director or officer of the Corporation, or any person who is or was serving at the request of the Corporation as a director or officer of another corporation, no employee or agent of the Corporation may apply for indemnification or advancement of expenses to any court of competent jurisdiction.

ARTICLE VII

The name and address of the incorporator of the Corporation is Gerardo A. Vazquez, Esq., 501 Brickell Key Drive, Suite 407, Miami, Florida 33131.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation as of the 15th day of June, 1999.

Incorporator

FILED

ACCEPTANCE BY REGISTERED AGENT 99 JUN 17 PM 4: 2

Having been named to accept service of process for GLENLIVET OF FLORIDA, INC., at the place designated in the articles of incorporation: (I) I agree to act in this capacity; (ii) I agree to comply with the provisions of all statues relative to the proper and complete performance of my duties; and (iii) I accept the duties and obligations of acting as registered agent pursuant to Section 607.0505 of the Florida Business Corporation Act.

Dated as of the 15th day of June, 1999

The foregoing instrument was acknowledged before me on this 10th day of June, 1999 by Gerardo A. Vazquez, Esq., (not) personally known and who has taken the oath.

Notary Public, State of Florida

THUMAS J. HESS

(Print Name)

My Commission Expires:

Thomas J. Hess

Notary Public, State of Florida

Commission No. CC 616081

Of Page My Commission Exp. 1/26/2001

Bonded Through Fla. Notary Service & Bonding Co.

Dated as of the 15th day of June, 1999.