Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

Tananassee, FL 323	014			
SUBJECT:	ANCHOR INSUM (Proposed corpor	PANE É MAN rate name - must include suf	VAGEMENT	INC.
			00002884 	NINALnna
Enclosed is an origin	al and one(1) copy of the article	s of incorporation and a c	check for:	_
\$70.00 Filing Fee	\$78.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & Certified Copy ADDITIONAL CO	\$87.50 Filing Fee, Certified Copy & Certificate of Status PY REQUIRED	
FROM:	MICHAEL D. Name (Pr	LEE inted or typed)	- ,	·
	3947 BOULEY		EN DR #2	. w
	JACKSONV City, S	ILLE, FL 3.	22207 TALLA	UU 66
	904-124 Daytime Te	2-/02-2 lephone number	TARY OF ST HASSEE, FLO	FILED N-9 AM 7

NOTE: Please provide the original and one copy of the articles.

558 7581,7554,613,621



Secretary of State

May 27, 1999

MICHAEL D. LEE 3947 BOULEVARD CENTER DR, #2 JACKSONVILLE, FL 32207

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SUBJECT: ANCHOR INSURANCE & MANAGEMENT, INC.

Ref. Number: W99000012415

We have received your document for ANCHOR INSURANCE & MANAGEMENT, INC. and your check(s) totaling \$87.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

Corporations may file using only the corporate name. Please delete any reference to the "doing business as name" in your document. If you wish to register your fictitious name, you may do so by filing the enclosed application and submitting the appropriate fees to this office.

You must list the corporation's principal office and/or a mailing address in the document.

The registered agent must have a Florida street address. A post office box is not acceptable.

The person designated as registered agent in the document and the person signing as registered agent must be the same.

You must list at least one incorporator with a complete business street address.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6933.

Letter Number: 499A00029261

Teresa Brown Corporate Specialist

ARTICLES OF INCORPORATION

obligations of my position as registered agent

Signature/Registered Agent

ARTICLES OF INCORPORATION
The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation. ARTICLE I NAME The name of the corporation shall be:
ARTICLE I NAME The name of the corporation shall be: ANCHOR INSURANCE & MANAGEMENT, INC. OFFICE OF MANAGEMENT, INC. OFFICE OF MANAGEMENT, INC. OFFICE OF MANAGEMENT, INC. OFFICE OF
ARTICLE II PRINCIPAL OFFICE The principal place of business and mailing address of this corporation shall be: 3947 Boulevard Center Sk., #2 Tacksonuille, FL 32207 ARTICLE III SHARES
The number of shares of stock that this corporation is authorized to have outstanding at any one time is:
100 SHARES
ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS The name and Florida street address of the initial registered agent are:
Michael D. Lee 3947, Boulevard Center Dr.# 2 ARTICLE V INCORPORATOR Jacksonville, FL 32207 The name and address of the incorporator to these Articles of Incorporation are:
Michael D. Lee 3947 Boulevard Center Dr., #2 Jacksonville, FL 32207 Michael D. Lee Signature/Informator Signature/Informator
Michael J. Lev 5-16-99 Signature/Incorporator Date
(An additional article must be added if an effective date is requested.)
Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the

provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the

5-10.99