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*Lamont & Neiman, P.A.*

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Reply to: Miami Office

May 24, 1999

Secretary of State of Florida  
Corporate Division  
P.O. Box 6327  
Tallahassee, Florida 32314

Re: Articles of Incorporation  
Charles M. Hand, Inc.

600002887206--1  
-05/26/99--01069--004  
\*\*\*\*\*87.50 \*\*\*\*\*87.50

Dear Madam:

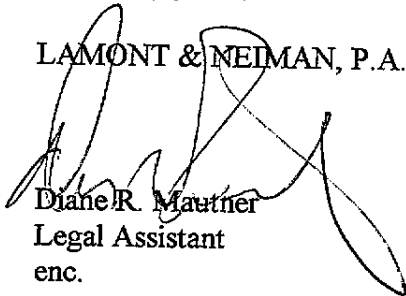
Enclosed, please find Articles of Incorporation, in duplicate, for Charles M. Hand, Inc.

Also enclosed, please find our cost check of \$87.50. Please forward to us the certified copy of the Articles and the Certificate of Status. A pre-addressed stamped envelope is enclosed.

Should you have any questions, please contact us.

Very truly yours,

LAMONT & NEIMAN, P.A.



Diane R. Mautner  
Legal Assistant  
enc.

FILED  
99 MAY 26 PM 1:23  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

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B. BROCK JUN 1 1999

**ARTICLES OF INCORPORATION  
OF**

**CHARLES M. HAND, INC.  
a Florida Corporation**

The undersigned, acting as Incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation.

**ARTICLE I  
CORPORATE NAME**

The name of this Corporation shall be:

**CHARLES M. HAND, INC.**

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TALLAHASSEE FLORIDA

**ARTICLE II  
NATURE OF CORPORATE BUSINESS**

The specific nature of the business to be transacted by this Corporation is to engage in every phase and aspect of the business of rendering the same services to the public that a pilot duly licensed under the laws of the State of Florida is authorized to render, but such services shall be rendered only through officers, employees, and agents who are duly licensed under the laws of the State of Florida to pilot vessels for the Port of Miami.

**ARTICLE III  
CAPITAL STOCK**

The Corporation is authorized to issue and have outstanding at any one time an aggregate number of 1000 shares of one class of common stock having a par value of \$1.00 per share. The consideration to be paid for each share of stock shall be fixed by the Board of Directors. None of the shares of this Corporation may be issued to anyone other than an individual licensed as a pilot for the Port of Miami.

**ARTICLE IV  
PREEMPTIVE RIGHTS**

All shareholders of the Corporation shall be vested with full preemptive rights.

**ARTICLE V  
EXISTENCE**

The Corporation shall commence its existence upon the filing of these Articles of Incorporation.

The Corporation shall have a perpetual existence, unless sooner dissolved according to law.

**ARTICLE VI  
INITIAL REGISTERED AGENT AND INITIAL REGISTERED OFFICE**

The Corporation's Initial Registered Agent and Registered Office in the State of Florida are:

INITIAL REGISTERED AGENT: LAMONT & NEIMAN, P.A.  
INITIAL REGISTERED OFFICE: One Biscayne Tower, Suite 3550  
Two South Biscayne Boulevard  
Miami, Florida 33131

**ACKNOWLEDGMENT AND CONSENT OF REGISTERED AGENT**

Having been named Initial Registered Agent to accept service of process on the Corporation at the Initial Registered Office designated in these Articles of Incorporation, I hereby accept such status and consent to act in this capacity and agree to comply with all the requirements of law pertaining thereto.

REGISTERED AGENT

LAMONT & NEIMAN, P.A.

By: Robert S. Lamont  
Robert S. Lamont, President

**ARTICLE VII  
INITIAL BOARD OF DIRECTORS**

The number of Directors constituting the initial Board of Directors of the Corporation is one (1). The number of directors may be increased or decreased from time to time, as permitted by the By-Laws adopted by the shareholders, but shall never be less than one (1) nor more than seven (7).

**ARTICLE VIII  
INITIAL DIRECTORS**

The name and address of the initial member of the Board of Directors is:

Charles M. Hand  
4140 North 38<sup>th</sup> Avenue  
Hollywood, Florida 33021

**ARTICLE IX  
CUMULATIVE VOTING FOR DIRECTORS**

At all elections of directors of this corporation, each shareholder shall be entitled to as many votes as shall equal the number of votes which (except for these provisions as to cumulative voting) he would be entitled to cast for the election of directors with respect to his shares of stock multiplied by the number of directors to be elected, and he may cast all such votes for a singular director, or may distribute them among the number to be voted for, or any two or more of them, as he may see fit.

**ARTICLE X  
PRINCIPAL OFFICE**

The principal office of the corporation is:

Charles M. Hand  
4140 North 38<sup>th</sup> Avenue  
Hollywood, Florida 33021

**ARTICLE XI  
MAILING ADDRESS**

The mailing address of the corporation is:

4140 North 38<sup>th</sup> Avenue  
Hollywood, Florida 33021

**ARTICLES XII  
POWERS**

This corporation shall have all of the corporate powers enumerated in the Florida General Corporation Act.

**ARTICLE XIII  
INCORPORATOR**


The name and address of the Incorporator executing these Articles of Incorporation is:

Charles M. Hand  
4140 North 38<sup>th</sup> Avenue  
Hollywood, Florida 33021

**ARTICLE XIV  
AMENDMENT OF ARTICLES**

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, I, the Incorporator, have executed these Articles of Incorporation this 21<sup>st</sup> day of MAY, 1999.

  
Charles M. Hand  
Incorporator

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**FILED**  
99 MAY 26 PM 1:23  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA